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Part V
Regional cooperation for development

Section 19
Economic and social development in Asia and the Pacific

(Programme 16 of the biennial programme plan for the period 2016-2017)**

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Overview

Table 19.1 **Financial resources**
(United States dollars)

Appropriation for 2014-2015	102 515 700
Technical adjustments (removal of non-recurrent requirements and biennial provision of posts)	(510 200)
Changes in line with General Assembly resolution 69/264 (further reductions)	(380 600)
Changes in line with General Assembly resolution 69/264 (efficiencies)	(874 100)
Total resource change	(1 764 900)
Proposal of the Secretary-General for 2016-2017[a]	100 750 800

[a] At 2014-2015 revised rates.

Table 19.2 **Post resources**

	Number	*Level*
Regular budget		
Approved for the biennium 2014-2015	428	1 USG, 2 D-2, 13 D-1, 36 P-5, 58 P-4, 49 P-3, 35 P-2/1, 231 LL, 3 NPO
Redeployment	4	1 P-4 from subprogramme 8, component 4 to subprogramme 1
		2 P-4 within the Division of Administration (programme support)
		1 P-3 from subprogramme 3 to subprogramme 7
Proposed for the biennium 2016-2017	428	1 USG, 2 D-2, 13 D-1, 36 P-5, 58 P-4, 49 P-3, 35 P-2/1, 231 LL, 3 NPO

Overall orientation

19.1 The mandate of the Economic and Social Commission for Asia and the Pacific (ESCAP), which is derived from Economic and Social Council resolutions 37 (IV) and 414 (XIII) by which the Commission was established, is to promote regional cooperation for inclusive and sustainable development in Asia and the Pacific. The role of the Commission was subsequently elaborated upon in various resolutions adopted by the General Assembly, the Economic and Social Council and the Commission itself.

19.2 This biennial programme plan covers the first biennium of the United Nations development agenda beyond 2015 (as and when approved by the General Assembly). Its strategic direction is derived from internationally agreed development mandates, including: the outcome document of the United Nations Conference on Sustainable Development, which emphasized the role of the regional commissions in promoting the balanced integration of the economic, social and environmental dimensions of sustainable development; General Assembly resolution 67/226 on the quadrennial comprehensive policy review, which called for the adoption of collaborative approaches to support country-level development initiatives; and Commission resolution 69/1 on a conference structure of the Commission for the inclusive and sustainable development of Asia and the Pacific.

Note: The following abbreviations are used in tables and charts: ASG, Assistant Secretary-General; LL, Local level; NPO, National Professional Officer; RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

19.3 Home to nearly two thirds of the world's population, the Asia-Pacific region is also the largest regional economy. Despite the lingering impact of the global financial crisis, Asia: stands firm as the centre of the global economic recovery; serves as the hub of international trade, investment and technology transfer; and has succeeded in eliminating half of the world's absolute poverty. Drawing on those foundations, the region stands at the cusp of its next large transformation as it rethinks and reinvests in itself and rebalances economies towards greater reliance on domestic and regional demand to sustain economic dynamism and close infrastructural and development gaps.

19.4 Despite such progress, most of the world's poor and hungry still reside in the region. Poverty is prevalent not only in the least developed countries, but also in many middle-income countries. As benefits from economic growth continue to be distributed unevenly, increasing inequality between and within countries continues to pose a key challenge. With many workers remaining in vulnerable employment and millions of youths looking for jobs, the creation of decent and productive jobs remains a priority. Economic insecurity is heightened by limited social protection coverage within much of the region. Eradication of poverty, balanced integration of the three pillars of sustainable development, and promotion of inclusive economic and social policies to address those challenges will continue to be core priorities for ESCAP.

19.5 Economic growth, coupled with changing patterns of production and consumption, has increased the exploitation of natural resources and taken a severe toll on the region's natural environment. The need to develop and implement sound green economy policies in the context of sustainable development and poverty eradication, including shared solutions across the region to ensure equitable access to sustainable water and energy resources, will continue to be crucial to the Commission's regional cooperation efforts.

19.6 Asia and the Pacific continues to be the region most prone to disasters, including those events exacerbated by climate change. Increased economic integration has heightened the risk that a natural disaster in one country can have significant repercussions elsewhere. Adaptation to climate change and mitigation of its impacts in the context of inclusive and sustainable development will continue to be a priority, especially in the small island developing States of the Pacific, where the sustainable development of ocean resources provides a crucial basis for livelihoods.

19.7 Despite some progress towards attainment of gender equality in areas such as education, women across the region: remain marginalized in public life; are less likely than men to own assets or participate in non-agricultural wage employment; tend to be heavily concentrated in the informal sector; and carry a disproportionate burden of unpaid domestic work. Gender-based violence remains a pervasive threat to the well-being of women and girls everywhere. Effectively addressing the many forms of gender inequality remains an essential component of advancing inclusive development.

19.8 Development efforts have been hampered by the lack of basic statistics about the social, economic and environmental circumstances in which people live. To address this, there is a need for effective, open and accountable institutions supported by administrative systems and processes, such as civil registration. Effective governance and accountability depend on a well-functioning and capable national statistical system that is able to produce and disseminate high-quality official statistics. Statistical capacity-building will remain a key priority for the region's cooperation efforts.

19.9 Given these opportunities, as well as persisting and emerging challenges, it is imperative that the region works together effectively to forge a development paradigm that: builds on the achievements of the Millennium Development Goals; puts the balanced integration of the three pillars of sustainable development at the core; leaves no one behind; balances State and market roles to promote jobs and inclusive growth; and builds open and accountable institutions that are responsive to the emerging voices of non-State actors. Critical to this agenda will be the development of new

policy frameworks and regional instruments: to generate more sustainable economic growth; to strengthen regional economic integration; to enhance connectivity in areas including infrastructure, information and communications technology, trade, and transport; to close development and equity gaps; to improve governance; to strengthen resilience to natural and economic shocks; and to build on past achievements by lifting further hundreds of millions of people out of poverty and continuing to help countries with special needs to implement their respective programmes of action.

19.10 ESCAP provides the region's most inclusive intergovernmental platform to facilitate the collective policy leadership and cooperation required to effectively seize these opportunities and address shared challenges. The Commission will support member States by providing sound evidence-based strategic analysis, policy options and capacity development to implement innovative solutions for development that are inclusive, equitable, sustainable and resilient. In doing so, ESCAP will draw on: the comparative advantages of its intergovernmental convening power; its regional norm-setting mandate and role; its multidisciplinary expertise and synergies across all divisions and offices; its role as a regional hub for sharing of development knowledge and lessons; its network of subregional offices; and its ability to link subregions for mutual benefit.

19.11 The present biennial programme plan comprises eight mutually supportive and interconnected subprogrammes that reflect the priorities of member States. It builds on the achievements of the previous biennium and reflects the vital role of ESCAP in implementing the development pillar of the United Nations, while focusing on enhanced organizational effectiveness and attainment of measurable results.

19.12 During the biennium, efforts will be intensified to mainstream gender equality across all subprogrammes in line with commitments under the United Nations System-wide Action Plan on Gender Equality and the Empowerment of Women. The rights of persons with disabilities and vulnerable groups will likewise be a key driver across all aspects of programme implementation.

19.13 Effective partnerships, including with subregional organizations, other United Nations agencies, the business sector and civil society, will continue to be strengthened in order to ensure coherent approaches to addressing regional priorities. To this end, ESCAP will reinforce its role as the convener of the Asia-Pacific regional coordination mechanism. In concert with the other regional commissions, ESCAP will also continue to promote interregional cooperation for inclusive and sustainable development and ensure that regional perspectives effectively influence global policy processes.

Overview of resources

19.14 The overall resources proposed for the biennium 2016-2017 for the present section amount to $100,750,800 before recosting, reflecting a net decrease of $1,764,900 (or 1.7 per cent) compared with the appropriation for 2014-2015. Resource changes result from three factors, namely: (a) technical adjustments relating to the removal of non-recurrent requirements; (b) resource changes in line with General Assembly resolution 69/264 (further reductions); and (c) resource changes in line with General Assembly resolution 69/264 on efficiencies. The proposed reductions will not have an impact on full and effective mandate implementation.

19.15 Resource changes in line with General Assembly resolution 69/264 reflect proposals to freeze recruitment against established posts, and reductions in non-post resources that are anticipated in 2016-2017.

19.16 The proposed reductions will be influenced by the future impact of the deployment of Umoja (Foundation and Extension 1) by the end of 2015. As it is too early to determine the specific future impact of Umoja, the proposed reductions, while firm in financial terms, are flexible in operational

terms. The flexibility means that the specific composition of the post freezes, and the reorganization of functions and roles as a result of the freezes, will be determined only during 2016-2017, when the impact of Umoja becomes more clear.

19.17 The distribution of resources is reflected in tables 19.3-19.5.

Table 19.3 **Financial resources by component**
(Thousands of United States dollars)

(1) *Regular budget*

			Resource changes								
	2012-2013 expenditure	*2014-2015 appropriation*	*Technical adjustment (non-recurrent, biennial provision of posts)*	*New mandates and inter-component changes*	*Further reductions in line with resolution 69/264*	*Efficiencies in line with resolution 69/264*	*Total*	*Percentage*	*Total before recosting*	*Recosting*	*2016-2017 estimate*
A. Policymaking organs	1 285.6	1 134.9	–	–	(29.5)	–	(29.5)	(2.6)	1 105.4	84.2	1 189.6
B. Executive direction and management	6 492.3	6 210.9	–	36.2	(33.3)	–	2.9	–	6 213.8	246.0	6 459.8
C. Programme of work											
1. Macroeconomic policy and inclusive development	8 478.0	7 575.3	–	377.1	(126.0)	–	251.1	3.3	7 826.4	269.5	8 095.9
2. Trade and investment	6 894.7	6 305.9	–	35.8	(8.0)	–	27.8	0.4	6 333.7	202.5	6 536.2
3. Transport	6 468.7	6 423.1	–	(229.1)	(9.0)	–	(238.1)	(3.7)	6 185.0	208.2	6 393.2
4. Environment and development	7 426.3	7 476.3	(510.2)	30.8	(123.3)	–	(602.7)	(8.1)	6 873.6	233.0	7 106.6
5. Information and communications technology and disaster risk reduction and management	5 384.9	5 147.7	–	22.6	(5.6)	–	17.0	0.3	5 164.7	172.7	5 337.4
6. Social development	7 399.0	7 278.1	–	37.7	(6.3)	–	31.4	0.4	7 309.5	248.4	7 557.9
7. Statistics	5 195.0	5 018.6	–	276.4	(6.5)	–	269.9	5.4	5 288.5	194.7	5 483.2
8. Subregional activities for development											
a. Subregional activities for the Pacific	2 684.0	2 750.1	–	–	(6.6)	–	(6.6)	(0.2)	2 743.5	102.5	2 846.0
b. Subregional activities for East and North-East Asia	1 886.4	1 714.7	–	–	(3.9)	–	(3.9)	(0.2)	1 710.8	54.8	1 765.6
c. Subregional activities for North and Central Asia	1 028.0	1 457.9	–	–	(2.3)	–	(2.3)	(0.2)	1 455.6	54.4	1 510.0

	2012-2013 expenditure	2014-2015 appropriation	Resource changes: Technical adjustment (non-recurrent, biennial provision of posts)	Resource changes: New mandates and inter-component changes	Resource changes: Further reductions in line with resolution 69/264	Resource changes: Efficiencies in line with resolution 69/264	Resource changes: Total	Resource changes: Percentage	Total before recosting	Recosting	2016-2017 estimate
d. Subregional activities for South and South-West Asia	1 784.4	2 322.6	–	(311.5)	(2.1)	–	(313.6)	(13.5)	2 009.0	62.8	2 071.8
e. Subregional activities for South-East Asia	8.5	10.1	–	–	(0.4)	–	(0.4)	(4.0)	9.7	0.8	10.5
Subtotal	**54 638.0**	**53 480.4**	**(510.2)**	**239.8**	**(300.0)**	**–**	**(570.4)**	**(1.1)**	**52 910.0**	**1 804.3**	**54 714.3**
D. Programme support	43 254.1	41 689.5	–	(276.0)	(17.8)	(874.1)	(1 167.9)	(2.8)	40 521.6	2 395.3	42 916.9
Subtotal	**105 670.0**	**102 515.7**	**(510.2)**	**–**	**(380.6)**	**(874.1)**	**(1 764.9)**	**(1.7)**	**100 750.8**	**4 529.8**	**105 280.6**

(2) *Extrabudgetary*

	2012-2013 expenditure	2014-2015 estimate	2016-2017 estimate
B. Executive direction and management	62.1	38.1	18.0
C. Programme of work	22 655.2	32 410.5	25 755 3
D. Programme support	3 856.5	4 821.1	4 472.4
Subtotal	**26 573.8**	**37 269.7**	**30 245.7**
Total (1) and (2)	**132 243.8**	**139 785.4**	**135 526.3**

Table 19.4 Post resources

Category	Established regular budget		Temporary: Regular budget		Temporary: Other assessed		Temporary: Extrabudgetary		Total	
	2014-2015	2016-2017	2014-2015	2016-2017	2014-2015	2016-2017	2014-2015	2016-2017	2014-2015	2016-2017
Professional and higher										
USG	1	1	–	–	–	–	–	–	1	1
D-2	2	2	–	–	–	–	–	–	2	2
D-1	13	13	–	–	–	–	2	2	15	15
P-5	36	36	–	–	–	–	3	2	39	38
P-4/3	107	107	–	–	–	–	30	29	137	136
P-2/1	35	35	–	–	–	–	1	2	36	37
Subtotal	**194**	**194**	**–**	**–**	**–**	**–**	**36**	**35**	**230**	**229**

Category	Established regular budget		Temporary						Total	
			Regular budget		Other assessed		Extrabudgetary			
	2014-2015	2016-2017	2014-2015	2016-2017	2014-2015	2016-2017	2014-2015	2016-2017	2014-2015	2016-2017
Other										
Local level	231	231	–	–	–	–	74	65	305	296
National Professional Officer	3	3	–	–	–	–	5	5	8	8
Subtotal	**234**	**234**	**–**	**–**	**–**	**–**	**79**	**70**	**313**	**304**
Total	**428**	**428**	**–**	**–**	**–**	**–**	**115**	**105**	**543**	**533**

Table 19.5 **Distribution of resources by component**
(Percentage)

	Regular budget	Other assessed	Extrabudgetary
A. Policymaking organs	1.1	–	–
B. Executive direction and management	6.2	–	–
C. Programme of work			
1. Macroeconomic policy and inclusive development	7.8	–	14.2
2. Trade and investment	6.3	–	10.0
3. Transport	6.1	–	2.7
4. Environment and development	6.8	–	4.9
5. Information and communications technology and disaster risk reduction and management	5.1	–	18.4
6. Social development	7.3	–	7.3
7. Statistics	5.2	–	15.9
8. Subregional activities for development	7.9	–	11.8
Subtotal	**52.5**	**–**	**85.2**
D. Programme support	40.2	–	14.8
Total	**100.0**	**–**	**100.0**

Technical adjustments

19.18 Resource changes reflect the removal of non-recurrent requirements totalling $510,200 related to one-time expenditures for the implementation of resolution 66/288, in which the General Assembly endorsed the outcome document of the United Nations Conference on Sustainable Development entitled "The future we want".

New mandates and inter-component changes

19.19 Changes in the distribution of resources are the result of a realignment of non-post resources to accurately reflect where the costs are actually incurred.

Resource changes in line with General Assembly resolution 69/264 (further reductions)

19.20 Resource changes of $380,600 are proposed in line with General Assembly resolution 69/264, under posts ($264,000) and non-post resources ($116,600). The decrease of $264,000 under posts reflects proposals to freeze recruitment against established posts in subprogramme 1, Macroeconomic policy and inclusive development, and subprogramme 4, Environment and development.

19.21 The proposed decrease of $116,600 under non-post resources relates mainly to reductions in travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264. The reductions are offset in part by increased requirements for contractual services in subprogramme 1, and consultants in subprogramme 4.

Resource changes in line with General Assembly resolution 69/264 (efficiencies)

19.22 Resource changes of $874,100 are proposed in line with General Assembly resolution 69/264 under posts ($798,600) and non-post resources ($75,500). The decrease of $798,600 under posts in the programme support component reflects proposals to freeze recruitment against established posts.

19.23 The proposed decrease of $75,500 under non-post resources relates mainly to reductions in general operating expenses that take into account further efficiencies that the Commission plans to bring about in 2016-2017 in line with General Assembly resolution 69/264.

Other assessed and extrabudgetary resources

19.24 During the biennium 2016-2017, estimated extrabudgetary resources amounting to $30,245,700 would be utilized to implement the programme of work and provide practical, on-the-ground experience to feed into the core normative and analytical work of ESCAP. The projected decrease results from the change of direction of ESCAP to put stronger efforts on its core analytical and normative work and the financing capacity of the majority of traditional donors.

Other information

19.25 ESCAP continues to strengthen its commitment to accountability and best practices in good management to support the Secretary-General in the implementation of General Assembly resolutions 64/259, 67/253 and 68/264. The senior leadership has redoubled its efforts to further the implementation of a performance culture at ESCAP and of results-based management, including implementation of the International Public Sector Accounting Standards (IPSAS) and Umoja preparation. ESCAP has actively participated in and contributed to the enterprise risk management exercise. Most importantly, awareness of accountability and its implications has increased significantly through frequent discussions at the meetings of the Senior Management Team, the inclusion of accountability-related elements in the performance documents of staff and managers, and the consistent flow of information on accountability to all staff.

19.26 ESCAP has a proud record of results in many accountability-related areas, including near 100 per cent compliance with the performance management and development system, no reports of sexual exploitation and abuse, excellent managerial decision-making as evidenced by no tribunal judgements being made against the Administration, and full compliance with the results-based-budgeting framework, as well as the leadership dialogues supported by the Ethics Office. In addition, ESCAP has a record of taking swift and decisive action in cases of perceived wrongdoing and misconduct, and implements in a timely manner the accepted recommendations of oversight bodies. In sum, the leadership, management and staff of ESCAP, as evidenced by the above actions, remain committed to accountability at all levels.

19.27 Pursuant to General Assembly resolution 58/269, resources identified for the conduct of monitoring and evaluation in the biennium 2016-2017 would amount to $2,108,500, including $1,749,700 under the regular budget and $358,800 in extrabudgetary resources.

19.28 The staff time that is devoted to self-assessment and self-evaluation under all subprogrammes is estimated to be 116.25 work-months, including 93.25 work-months financed from the regular budget and 23.00 work-months financed from extrabudgetary resources. Strengthening the evaluation function at ESCAP, including through capacity-building, quality assurance and networking, as well as through the effective use of evaluation findings, remains a critical strategy of the programme of work of the Commission. The ESCAP evaluation plan for 2016-2017 was prepared as an explicit part of planning and budgeting of the Commission. The plan responds to explicit demands by member States that evaluative exercises of the secretariat's programmatic work be conducted, including the work of divisions, subregional offices and regional institutions. ESCAP management is committed to and is thus accountable for the implementation of follow-up actions by signing off on an evaluation management response and follow-up actions and putting in place an internal system to track progress in the implementation of follow-up actions. Recent evaluations undertaken by ESCAP facilitated performance enhancement and guided organization-wide changes, including: changing the conference structure to better meet the needs of member States through resolution 69/1 on a conference structure of the Commission for the inclusive and sustainable development of the Asia-Pacific region; increasing the mainstreaming of the principles of gender equality into the work of the secretariat; further improving the planning, monitoring and evaluation of programmes and projects; and enhancing collaboration and cooperation with other regional and subregional organizations.

19.29 The issue of publications as part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 19.6 below and as distributed in the output information for each subprogramme.

Table 19.6 **Summary of publications**

	2012-2013 actual			*2014-2015 estimate*			*2016-2017 estimate*		
	Print	*Electronic*	*Print and electronic*	*Print*	*Electronic*	*Print and electronic*	*Print*	*Electronic*	*Print and electronic*
Recurrent	–	6	23	2	8	20	4	13	13
Non-recurrent	–	10	8	–	6	6	–	–	9
Total	**–**	**16**	**31**	**2**	**14**	**26**	**4**	**13**	**22**

A. Policymaking organs

Resource requirements (before recosting): $1,105,400

19.30 The Commission, which consists of 53 members and 9 associate member countries and territories, provides overall direction to the work of the secretariat and reports to the Economic and Social Council. It holds regular annual sessions, with each session comprising a senior officials segment followed by a ministerial segment, to discuss and decide on important issues pertaining to inclusive and sustainable economic and social development in the region. In the follow-up to the United Nations Conference on Sustainable Development, ESCAP is positioning itself as the most inclusive intergovernmental platform in Asia and the Pacific for engagement by member States on the Rio+20 and post-2015 development agendas.

19.31 As a result of the adoption of Commission resolution 69/1, the intergovernmental structure subsidiary to the Commission comprises eight committees, namely, the Committee on Macroeconomic Policy, Poverty Reduction and Inclusive Development, the Committee on Trade and Investment, the Committee on Transport, the Committee on Environment and Development, the Committee on Information and Communications Technology, the Committee on Disaster Risk Reduction, the Committee on Social Development and the Committee on Statistics.

19.32 The total duration of the sessions of legislative organs amounts to a maximum of 50 meeting days per biennium (for the annual session of the Commission and the biennial sessions of the 8 committees). In addition to the subsidiary bodies of the Commission, the Advisory Committee of Permanent Representatives and Other Representatives Designated by Members of the Commission may hold a maximum of six formal meetings per calendar year in order to advise the Executive Secretary and liaise between the Commission and the secretariat. Meetings of the Commission and its committees are normally held at the United Nations Conference Centre in Bangkok. If held at any other location at the invitation of a member State, all additional costs would be borne by the host country.

19.33 In accordance with resolution 69/1, the Commission decided to conduct, at its seventy-first session, in 2015, a review of the progress in implementation of the resolution and requested the Executive Secretary to provide a report on the outcomes of the changes to the conference structure, which will serve as a basis for that review. Also pursuant to resolution 69/1, the Commission requested the Executive Secretary to conduct further study and analysis on several issues[1] along with their programmatic, organizational and budgetary implications.

19.34 The distribution of resources for policymaking organs is reflected in table 19.7.

Table 19.7 **Resource requirements: policymaking organs**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Non-post	1 134.9	1 105.4	–	–
Total	**1 134.9**	**1 105.4**	**–**	**–**

19.35 The amount of $1,105,400, reflecting a decrease of $29,500, provides for the costs of temporary assistance for meetings, consultants, experts, travel of supplementary conference-servicing staff, and travel of one staff member from the Regional Commissions New York Office to attend the annual sessions of the Commission, translation services during peak workloads, external printing, hospitality, and supplies and materials.

19.36 The decrease of $29,500 is attributable mainly to reductions in travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel, and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264.

[1] See paragraph 3 of resolution 69/1.

B. Executive direction and management

Resource requirements (before recosting): $6,213,800

19.37 Executive direction and management is led by the Office of the Executive Secretary and supported by relevant offices, including the Strategic Communications and Advocacy Section.

19.38 The Office of the Executive Secretary provides overall policy direction to, and management of, the ESCAP secretariat in supporting member States, in collaboration with other parts of the United Nations system, with sound strategic analysis, policy options and capacity-building activities to address key development challenges and to implement innovative solutions for region-wide, equitable and inclusive economic prosperity, social progress and environmental sustainability. Emerging issues relevant to the regional development agenda will be identified and addressed, and regional concerns and priorities will be articulated at the global level.

19.39 In this context, the Office provides all divisions, subregional offices and regional institutions with direction and guidance for coordinating the implementation of and accountability for the ESCAP programme of work, which will continue to focus on the promotion of inclusive, equitable and sustainable economic and social development, including through regional economic cooperation and integration, regional connectivity and the balanced integration of the three pillars of sustainable development in the context of the development agenda beyond 2015. The Office also will provide overall direction in mainstreaming gender equality and women's empowerment policies and strategies across the programme of work in the context of supporting member States in promoting inclusive, equitable and sustainable development.

19.40 The Office has and will continue to strengthen policy consistency and coherence both within ESCAP and among United Nations entities and development partners involved in addressing regional development issues, among others, through the regional coordination mechanism which was established by the Economic and Social Council in its resolution 1998/46.

19.41 The Office furthermore provides overall direction and management with respect to: the organization of annual sessions of the Commission as the most inclusive intergovernmental regional platform for building regional cooperation; the implementation of reforms of the ESCAP conference structure pursuant to Commission resolution 69/1; the strengthening of organizational effectiveness and results-based management; and the implementation of United Nations system-wide change management initiatives.

19.42 The Office will provide overall direction to programme support units in ensuring gender-responsive programme planning, financial and human resource management as well as accountability systems. Every effort will be made to advance towards the goal of equal representation of women and men in posts at all levels.

19.43 The Strategic Communications and Advocacy Section will promote the analytical, normative and capacity-building work of ESCAP through all forms of media, including social media, and promote the visibility of the Commission as the most comprehensive platform for inclusive, equitable and sustainable development in the region.

19.44 Requirements under business continuity in the amount of $430,700 for the biennium 2016-2017 are based on the provision of support elements for about 100 critical staff who would carry out critical functions at ESCAP in the event of crisis or interruption and would therefore require remote access to various applications and data.

Table 19.8 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources of ESCAP

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Programme of work is effectively managed	Timely delivery of outputs (percentage of outputs delivered within established deadlines)	Target	93	93	93
		Estimate		93	93
		Actual			98
(b) Identification of critical and emerging issues relevant to the region's development agenda	Number of recommendations made by intergovernmental bodies on critical and emerging issues identified by the Secretariat	Target	110	105	100
		Estimate		100	100
		Actual			109
(c) Enhanced policy coherence in coordination among United Nations agencies in the Asia-Pacific region	Number of joint outputs produced under the purview of the Asia-Pacific regional coordination mechanism, including through its thematic working groups	Target	30	30	20
		Estimate		20	20
		Actual			20
(d) Enhanced visibility of the role of ESCAP in the promotion of equitable and inclusive economic and social development in Asia and the Pacific	(i) Number of citations about the activities and policies of ESCAP in key media outlets in Asia and the Pacific	Target	160	146	132
		Estimate		132	132
		Actual			108
	(ii) Number of citations about the activities and policies of ESCAP through substantive mentions in top tier and/or regional and national outlets	Target	50	36	80
		Estimate		24	24
		Actual			39
(e) Timely submission of manuscripts to Conference and Documentation Services Section	Percentage of pre-session documentation submitted to Conference and Documentation Services Section by mutually agreed slot dates, within the word limits, in full compliance with editorial directive ST/CS/SER.A/44/Rev.1 (23 August 2006)	Target	100	70	60
		Estimate		60	60
		Actual			65

External factors

19.45 The Office of the Executive Secretary is expected to achieve its objectives and expected accomplishments on the assumption that: (a) governmental and non-governmental counterparts at the national level continue to commit and assign priority to regional collaboration on socioeconomic development issues; (b) entities within the United Nations system remain committed and attach adequate resources to enhancing system-wide policy coherence; and (c) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals.

Outputs

19.46 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Asia and the Pacific (ESCAP):

a. Substantive servicing of meetings: sessions of the Commission (20);

b. Parliamentary documentation: annual report of the Economic and Social Commission for Asia and the Pacific (2); reports on management, programme planning and implementation (2); study series on the theme discussed at the annual session of the Commission (2);

(ii) Assistance to representatives, rapporteurs: servicing of meetings of the Advisory Committee of Permanent Representatives and Other Representatives Designated by Members of the Commission (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: theme study of the Commission, seventy-second and seventy-third sessions (2);

(ii) Exhibits, guided tours, lectures: public outreach activities, including briefings, on the work of ESCAP and the United Nations (2);

(iii) Booklets, fact sheets, wallcharts, information kits: information and promotional materials on ESCAP and United Nations priority issues (2); annual advocacy report (2);

(iv) Press releases, press conferences: organization of press conferences, press briefings and press interviews (2); press releases and op-ed articles on the work and activities of ESCAP, and on behalf of United Nations Headquarters and other United Nations entities (2);

(v) Special events: organization of the annual United Nations Day and other observances (2);

(vi) Technical materials: production of content for and maintenance of the web pages of ESCAP (2);

(vii) Audiovisual resources: production of audiovisual or multimedia and education materials on ESCAP (2); organization of viral campaigns (through social media) (2); photographic coverage of ESCAP meetings and activities (2);

(viii) Substantive servicing of inter-agency meetings: organization of meetings of the Asia-Pacific regional coordination mechanism (2).

Table 19.9 **Resource requirements: executive direction and management**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	5 401.9	5 401.9	23	23
Non-post	809.0	811.9	–	–
Subtotal	**6 210.9**	**6 213.8**	**23**	**23**
Extrabudgetary	38.1	18.0	–	–
Total	**6 249.0**	**6 231.8**	**23**	**23**

19.47 The amount of $6,213,800, reflecting a net increase of $2,900, provides for the financing of 23 posts (1 USG, 2 D-2, 2 P-5, 3 P-4, 1 P-3, 3 P-2 and 11 Local level) ($5,401,900), and non-post requirements, including general temporary assistance, consultants, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($811,900).

19.48 The net increase of $2,900 is the result of a realignment of resources within the executive direction and management component for actual costs incurred in the area of contractual services, general operating expenses, and furniture and equipment.

19.49 During the biennium 2016-2017, estimated extrabudgetary resources in the amount of $18,000, reflecting a decrease of $20,100, would be utilized to finance efforts to increase the outreach and organizational effectiveness of ESCAP. Resources will, in that context, be directed towards: (a) ensuring the coordination and full inclusion of the subregional offices in the programme activities of ESCAP; (b) strengthening knowledge management for greater development impact, including through enhancing web-based information; and (c) outreach activities to strengthen collaboration and partnership with other organizations at the regional and subregional levels. The projected decrease is based on the financing capacity of the majority of traditional donors, which has been reduced owing to fiscal difficulties.

C. Programme of work

19.50 The distribution of resources by subprogramme is reflected in table 19.10.

Table 19.10 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
1. Macroeconomic policy and inclusive development	7 575.3	7 826.4	32	33
2. Trade and investment	6 305.9	6 333.7	26	26
3. Transport	6 423.1	6 185.0	27	26
4. Environment and development	7 476.3	6 873.6	30	30
5. Information and communications technology and disaster risk reduction and management	5 147.7	5 164.7	22	22
6. Social development	7 278.1	7 309.5	32	32
7. Statistics	5 018.6	5 288.5	23	24
8. Subregional activities for development				
a. ESCAP subregional activities for the Pacific	2 750.1	2 743.5	9	9
b. ESCAP subregional activities for East and North-East Asia	1 714.7	1 710.8	5	5
c. ESCAP subregional activities for North and Central Asia	1 457.9	1 455.6	4	4
d. ESCAP subregional activities for South and South-West Asia	2 322.6	2 009.0	7	6

	Resources (thousands of United States dollars)		Posts	
	2014-2015	2016-2017 (before recosting)	2014-2015	2016-2017
e. ESCAP subregional activities for South-East Asia	10.1	9.7	–	–
Subtotal	**53 480.4**	**52 910.0**	**217**	**217**
Extrabudgetary	32 410.5	25 755.3	82	77
Total	**85 890.9**	**78 665.3**	**299**	**294**

Subprogramme 1
Macroeconomic policy and inclusive development

Resource requirements (before recosting): $7,826,400

19.51 Substantive responsibility for this subprogramme is vested within the Macroeconomic Policy and Development Division, with support from the Centre for Alleviation of Poverty through Sustainable Agriculture. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1, Macroeconomic policy and inclusive development, of programme 16 of the biennial programme plan for the period 2016-2017.

Table 19.11 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance regional economic cooperation and foster forward-looking macroeconomic policymaking for inclusive and sustainable development, especially in support of poverty reduction and attainment of internationally agreed development goals, including the development agenda beyond 2015 (as and when approved by the General Assembly)

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*			
			2016-2017	*2014-2015*	*2012-2013*
(a) Enhanced understanding among policymakers and other target groups of policies that promote economic growth, reduce poverty and narrow development gaps in the region	Number of review articles and references to ESCAP publications and other activities by Governments, academia and the media	Target	850	850	800
		Estimate		800	800
		Actual			800
(b) Enhanced regional voice in global development forums and strengthened economic and financial cooperation to foster inclusive, equitable, sustainable and resilient development	Number of outcome documents and resolutions reflecting consensus on regional economic and financial cooperation	Target	3	3	3
		Estimate		3	3
		Actual			3
(c) Improved capacity of member States, particularly countries with special needs, to design and implement development policies for achieving the development agenda beyond 2015 (as and when approved by the General Assembly) and other internationally agreed development goals, including gender equality	Percentage of surveyed participants indicating that they are better able to design and implement development policies, including those that are gender responsive	Target	85	85	–
		Estimate		80	80
		Actual			–

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
(d) Improved capacity of member States to formulate and implement rural development policies and measures that promote sustainable agriculture and food security for the equitable benefit of women and men, girls and boys	Percentage of surveyed participants indicating that they have used knowledge and skills obtained from the work of ESCAP to promote sustainable agriculture and food security for the equitable benefit of women and men, girls and boys	Target	85	85	80
		Estimate		80	80
		Actual			80

External factors

19.52 The objective of the subprogramme and expected accomplishments will be achieved assuming that the global, regional and national environments remain conducive: (a) to continued collaboration on strengthening regional economic integration; (b) to promoting and supporting sustainable agriculture and food security; (c) to supporting the efforts of least developed countries to enhance their productive capacities; and (d) to determining that adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.53 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ESCAP: parliamentary documentation: reports on issues related to macroeconomic policy, poverty reduction, inclusive development, and financing for development (2); reports on issues related to least developed, landlocked developing and Pacific island developing countries (2); reports on the Centre for Alleviation of Poverty through Sustainable Agriculture (CAPSA) (2);

(ii) ESCAP Committee on Macroeconomic Policy, Poverty Reduction and Inclusive Development:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Macroeconomic Policy, Poverty Reduction and Inclusive Development (1); report on major issues related to macroeconomic policy, poverty reduction, inclusive development, and financing for development (1);

(iii) Ministerial Conference on Regional Economic Cooperation and Integration in Asia and the Pacific:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Ministerial Conference on Regional Economic Cooperation and Integration in Asia and the Pacific (1); report on major issues related to the Ministerial Conference on Regional Economic Cooperation and Integration in Asia and the Pacific, including challenges and policy options related to regional financial cooperation (1);

(iv) Ad hoc expert groups: peer reviews of the *Economic and Social Survey of Asia and the Pacific* (2); expert group meeting on the regional implementation of the Vienna

Declaration and Programme of Action for landlocked developing countries (1); expert group meeting on the regional implementation of the Istanbul Programme of Action (1);

(v) Assistance to representatives, rapporteurs: Governing Council of CAPSA (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Economic and Social Survey of Asia and the Pacific*, including launching (2); *Economic and Social Survey of Asia and the Pacific*: year-end update (2); *Asia-Pacific Development Journal* (biannual) (4); *ESCAP Working Paper Series* (biannual) (4);

(ii) Non-recurrent publications: *Asia-Pacific Countries with Special Needs Development Report* (2);

(iii) Booklets, fact sheets, wallcharts, information kits: ESCAP policy briefs on topics, including financing for development (2); country notes and presentation materials on the socioeconomic policy and performance of Asia and the Pacific (2); information services and database on sustainable agriculture for poverty reduction (2); *Palawija News* (triennial) (2);

(iv) Technical materials: paper on strengthening economic and financial cooperation to foster inclusive, equitable and sustainable development (1); paper on financing strategies for inclusive, equitable and sustainable development in Asia and the Pacific (1); regional report on the internationally agreed development goals (2); background papers and modules on sustainable agriculture for rural development (2); modules on measurement of sustainable agriculture (2); background papers and modules on diffusion of practices and technologies for sustainable agriculture to small-scale farmers, including women farmers (2);

(v) Substantive servicing of inter-agency meetings: preparation of forecasts of major Asian and Pacific countries for Project LINK (2); Asia-Pacific Regional Coordination Mechanism Thematic Working Group on Poverty and Hunger (biannual) (2);

(vi) Contribution to joint outputs: regional inputs to and launching of World Economic Situation and Prospects (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: in-country policy dialogues on inclusive and pro-poor macroeconomic policies, implementation challenges and the sharing of best practices (2); subregional workshops on the policy recommendations on key socioeconomic issues in the *Economic and Social Survey of Asia and the Pacific* (2); seminar series on key social and economic issues in Asia and the Pacific (1); sustainable agriculture for rural development (1); workshop on measuring sustainable agriculture, food security and poverty alleviation (1); workshop on policy advocacy for rural development (1); workshop on strengthening innovation systems for sustainable agriculture (1);

(ii) Field projects: increase the knowledge and capacity of policymakers and other stakeholders in developing countries in Asia and the Pacific to mobilize domestic and international resources in support of inclusive and sustainable development (1); strengthening capacity of member States, in particular countries with special needs, in formulating and implementing policies and strategies in accelerating progress towards achievement of the internationally agreed development goals (1); strengthening national capacities in countries with special needs in addressing socioeconomic development and

environmental challenges and facilitating their engagement in regional and subregional cooperation and integration (1); establishing an integrated rural economic and social development programme for livelihood improvement in the dry zone of Myanmar (1); strengthening agricultural innovation systems in Asia for sustainable agriculture (1).

19.54 The distribution of resources for subprogramme 1 is reflected in table 19.12.

Table 19.12 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	7 211.1	7 390.7	32	33
Non-post	364.2	435.7	–	–
Subtotal	**7 575.3**	**7 826.4**	**32**	**33**
Extrabudgetary	3 159.7	4 293.0	13	11
Total	**10 735.0**	**12 119.4**	**45**	**44**

19.55 The amount of $7,826,400, reflecting a net increase of $251,100, provides for the partial financing of 33 posts (1 D-1, 4 P-5, 6 P-4, 6 P-3, 2 P-2 and 14 Local level) ($7,390,700) and non-post requirements, including consultants, experts, travel of staff, contractual services, general operating expenses, and furniture and equipment ($435,700).

19.56 The net increase of $251,100 is owing to: (a) the inward redeployment of one post at the P-4 level from subprogramme 8, component 4, Subregional activities for development in South and South-West Asia ($311,600), offset in part by the freeze of recruitment against established posts ($132,000); and (b) a net increase of $71,500 under non-post requirements, resulting from a realignment of resources to reflect costs actually incurred in this subprogramme in the area of contractual services, general operating expenses, and furniture and equipment ($79,300), offset in part by reductions in travel of staff that take into account the anticipated impact of approved standards of accommodation for air travel, and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264 ($7,800).

19.57 During the biennium 2016-2017, estimated extrabudgetary resources of $4,293,000, reflecting an increase of $1,133,300, would implement the programme of work, which corresponds to the regional and global mandates related to: support for the achievement of sustainable development as contained in the report of the Open Working Group of the General Assembly on Sustainable Development Goals (A/68/970 and Corr.1); issues in countries with special needs; and issues related to financing for sustainable development and financial cooperation. The extrabudgetary resources would be required for the implementation of technical cooperation activities, such as projects of CAPSA, that provide insight into sustainable agriculture, food security and poverty reduction. The projected increase would strengthen the work in the area of financing for development and ensure wide participation of member countries at various meetings.

Subprogramme 2
Trade and investment

Resource requirements (before recosting): $6,333,700

19.58 Substantive responsibility for this subprogramme is vested within the Trade and Investment Division, with support from the Asian and Pacific Centre for Transfer of Technology and the Centre for Sustainable Agricultural Mechanization. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2, Trade and investment, of programme 16 of the biennial programme plan for the period 2016-2017.

Table 19.13 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To support the contribution of trade, investment, enterprise development, innovation and technology transfer to inclusive and sustainable development in the Asia-Pacific region

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Enhanced knowledge among ESCAP member States of trends, emerging issues and evidence-based policy options in the area of trade and investment and related fields of enterprise development, innovation and technology development and transfer, for inclusive and sustainable development	(i) Number of review articles and references to ESCAP publications, related materials and activities in the area of trade and investment in policy-related literature and key media outlets	Target	35	35	–
		Estimate		30	30
		Actual			–
	(ii) Number of downloads of ESCAP publications on trade and investment	Target	40 000	–	–
		Estimate		–	–
		Actual			–
(b) Strengthened regional cooperation mechanisms in trade, investment, enterprise development, innovation and technology transfer for inclusive and sustainable development	(i) Number of ESCAP member States indicating that they find the regional cooperation mechanisms fostered by ESCAP in trade, investment and enterprise development useful	Target	20	26	15
		Estimate		15	15
		Actual			18
	(ii) Number of ESCAP member States indicating that they find useful the regional cooperation mechanisms promoted by the Asian and Pacific Centre for Transfer of Technology and the Centre for Sustainable Agricultural Mechanization to foster innovation and to develop and transfer technology, including in the area of agricultural mechanization	Target	10	10	–
		Estimate		10	10
		Actual			–
	(iii) Increased number of products receiving preferences reflecting coverage and depth of commitment under the Asia-Pacific Trade Agreement and/or the expansion of membership within the Agreement	*Number of products receiving preferences*			
		Target	10 000	6 000	5 000
		Estimate		5 000	5 000
		Actual			4 270
		Per cent (average margin of preferences)			
		Target	35	35	35
		Estimate		32	32
		Actual			32

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(c) Increased capacity of ESCAP member States to formulate and implement policies on trade, investment, innovation, enterprise development and technology transfer for inclusive and sustainable development, including those that are gender-responsive	(i) Percentage of surveyed participants in ESCAP initiatives reporting increased capacity to formulate and/or implement policies on trade, investment and enterprise development, including those that are gender-responsive	Target	85	80	75
		Estimate		80	80
		Actual			90
	(ii) Percentage of surveyed participants in the initiatives of the Asian and Pacific Centre for Transfer of Technology and the Centre for Sustainable Agricultural Mechanization reporting increased capacity to formulate and/or implement policies that foster innovation and technology transfer, including in the area of agricultural mechanization	Target	80	80	–
		Estimate		75	75
		Actual			–

External factors

19.59 The objective of the subprogramme and expected accomplishments will be achieved assuming that: (a) the global, regional and national environments remain conducive to continued collaboration on trade, investment and other financial issues; (b) national institutions are willing to provide relevant information; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.60 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ESCAP: parliamentary documentation: reports on issues related to trade and investment (2); reports on the activities of the Asian and Pacific Centre for Transfer of Technology (2); reports of the Centre for Sustainable Agricultural Mechanization (2);

(ii) ESCAP Committee on Trade and Investment:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Trade and Investment (1); report on major issues related to trade and investment (1);

(iii) Ad hoc expert group meetings: expert group meeting on emerging issues in trade and investment (1); expert group meeting on science, technology and innovation (1);

(iv) Assistance to representatives, rapporteurs (regular budget/extrabudgetary): Governing Council of the Asian and Pacific Centre for Transfer of Technology (2); Governing Council of the Centre for Sustainable Agricultural Mechanization (2); Asia-Pacific Trade Agreement Standing Committee (2); Ministerial Council of the Asia-Pacific Trade Agreement (1); Board of Directors of the Greater Mekong Subregion Business Forum (2); ESCAP Business Advisory Council (2); interim intergovernmental steering

group on cross-border paperless trade facilitation (2); annual meetings of the Asian and Pacific Network for Testing of Agricultural Machinery (ANTAM) (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Asia-Pacific Trade and Investment Report* (2);

(ii) Non-recurrent publications: *Studies in Trade and Investment: Services and Global Value Chains* (1); *Studies in Trade and Investment: Trade Facilitation for Regional Development* (1); *Studies in Trade and Investment: Increasing the Inclusiveness and Sustainability of Asia-Pacific Business* (1);

(iii) Booklets, fact sheets, wallcharts, information kits: trade facilitation newsletters (electronic) (2); ESCAP activities in trade and investment: past, present and future (1); *Asia-Pacific Trade and Investment Report* country factsheets and country briefs (2); Asia-Pacific Trade and Investment Agreements Database briefing notes (2);

(iv) Technical material: Asia-Pacific Trade and Investment Agreements Database (2); Comprehensive Trade Cost Database (2); working papers on key aspects of trade and investment in Asia and the Pacific (2); Trade Insights (2); trade performance indicators on non-tariff measures (2); report on trade facilitation and paperless trade implementation (2); Asian and Pacific Centre for Transfer of Technology web-based resource material on technology transfer, national innovation systems and grass-roots innovations, including the Asia-Pacific Tech Monitor (2); Value Added Technology Information Service periodicals on waste management, non-conventional energy, food processing, biotechnology and ozone layer protection (2); Centre for Sustainable Agricultural Mechanization web-based data and information on good agricultural practices and environmentally sustainable agriculture for poverty reduction (2); reference material on negotiating preferential trade agreements (1);

(v) Audiovisual resources: production of multimedia/reference materials on trade and investment, including for promotion of regional integration and for the *Asia-Pacific Trade and Investment Report* (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Field projects: increased capacity of key institutions in the region to conduct policy-relevant research on cohesive, effective, sustainable and inclusive policies for trade, trade facilitation, investment, enterprise development, and technology transfer (including through the Asia-Pacific Research and Training Network on Trade) (1); increased capacity of member States to develop and implement appropriate trade and investment policies, including the Asia-Pacific Trade Agreement and other trade and investment-related agreements and Aid for Trade programmes (1); increased capacity of member States to develop and implement trade facilitation measures, including for paperless trading, to remove regulatory and procedural barriers to trade (1); enhanced private sector development for inclusive and sustainable growth in Asia and the Pacific (1); increased capacity of member States to strengthen key components of national and subsectoral innovation systems and improving the capacity of member countries to implement evidence-based science, technology and innovation policy (1); increased capacity of member States to strengthen technology transfer and development of technologies for sustainable development, focusing on renewable energy and nanotechnology (1); increased capacity of member States to formulate and implement policies and strategies to promote sustainable agricultural mechanization, including through development of ANTAM (1).

19.61 The distribution of resources for subprogramme 2 is reflected in table 19.14.

Table 19.14 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	6 123.7	6 123.7	26	26
Non-post	182.2	210.0	–	–
Subtotal	**6 305.9**	**6 333.7**	**26**	**26**
Extrabudgetary	3 038.1	3 038.1	19	13
Total	**9 344.0**	**9 371.8**	**45**	**39**

19.62 The amount of $6,333,700, reflecting a net increase of $27,800, provides for the financing of 26 posts (1 D-1, 5 P-5, 3 P-4, 4 P-3, 3 P-2 and 10 Local level) ($6,123,700) and non-post requirements, including consultants, experts, travel of staff, contractual services, general operating expenses, and furniture and equipment ($210,000).

19.63 The net increase of $27,800 is owing to a realignment of resources to reflect actual costs incurred in this subprogramme in the area of contractual services, general operating expenses, and furniture and equipment ($39,100), offset in part by reductions in consultants ($4,800), and in travel of staff that take into account the anticipated impact of approved standards of accommodation for air travel, and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264 ($6,500).

19.64 During the biennium 2016-2017, projected extrabudgetary resources of $3,038,100, which is expected to remain constant as compared with the biennium 2014-2015, would implement the programme of work and would be dedicated for activities in the following areas: capacity-building in trade facilitation and single window/paperless trade, and to facilitate the negotiation of a regional arrangement on paperless trade; enabling the continuation of activities of the Asia-Pacific Research and Training Network on Trade (ARTNeT); building the capacity of member States to develop and implement appropriate trade and investment policies and agreements, including the Asia-Pacific Trade Agreement; providing capacity-building on private sector development issues, including integration of small and medium-sized enterprises into global and regional value chains, and enhancing the sustainability and inclusiveness of enterprises; strengthening the capacity of member countries to achieve technology-based inclusive and sustainable development through science, technology and innovation policy analysis, cross-border technology collaboration, and technology transfer projects; and strengthening the capacity of member States to adopt sustainable agricultural technologies and mechanization strategies, facilitating intraregional trade of agricultural machinery, and increasing competitiveness of rural agricultural enterprises.

Subprogramme 3
Transport

Resource requirements (before recosting): $6,185,000

19.65 Substantive responsibility for this subprogramme is vested within the Transport Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3, Transport, of programme 16 of the biennial programme plan for the period 2016-2017.

Table 19.15 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To enhance regional cooperation and integration in transport for inclusive and sustainable development

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Increased capacity of ESCAP member States to develop and implement transport policies and programmes that support inclusive, equitable and sustainable development and are gender-responsive	Increased number of measures by member States to implement policies and programmes on sustainable transport and road safety, including those that are gender-responsive	Target	95	90	80
		Estimate		80	80
		Actual			80
(b) Increased capacity of ESCAP member States to plan, develop and implement international intermodal transport linkages, including the Asian Highway network, the Trans-Asian Railway network, inter-island shipping and dry ports of international importance	(i) Increased number of national projects and programmes to upgrade regional transport infrastructure including the Asian Highway, Trans-Asian Railway, inter-island shipping and dry ports of international importance	Target	73	70	60
		Estimate		60	60
		Actual			60
	(ii) Increased number of ESCAP member signatories and parties to global, regional and subregional agreements	Target	75	70	65
		Estimate		65	65
		Actual			65
(c) Increased capacity of ESCAP member States and the private sector to initiate and implement measures to improve the efficiency of international transport operations and logistics	(i) Increased number of measures to remove bottlenecks and facilitate efficient movements of people and goods and means of transport along transport routes and at border crossings	Target	34	30	24
		Estimate		24	24
		Actual			24
	(ii) Increased number of measures taken by countries to improve logistics performance	Target	18	–	–
		Estimate		–	–
		Actual			–

External factors

19.66 The subprogramme is expected to achieve its objectives and accomplishments on the assumption that: (a) governments of members and associate members are willing to collaborate and are able to implement the proposed programmes and projects within the period; and (b) adequate extrabudgetary resources will be mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.67 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ESCAP: parliamentary documentation: reports on issues related to transport (2);

(ii) Ministerial Conference on Transport:

a. Substantive servicing of meetings: plenary (10);

b. Parliamentary documentation: report of the Ministerial Conference on Transport (1); reports on major issues related to transport (1);

(iii) Ad hoc expert groups: expert group meeting on sustainable and inclusive transport development (1); expert group meeting on integrated use of a single window for trade and transport facilitation (1);

(iv) Assistance to representatives, rapporteurs: Working Group on the Asian Highway Network (1); Working Group on the Trans-Asian Railway Network (1); Working Group on Dry Ports (1); United Nations Special Programme for the Economies of Central Asia: Working Group on Transport and Border Crossing (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Review of Developments in Transport in Asia and the Pacific* (1); *Transport and Communications Bulletin for Asia and the Pacific* (2);

(ii) Non-recurrent publications: monograph series on sustainable and inclusive transport development (1);

(iii) Technical material: regional progress on the United Nations Decade of Action for Road Safety (1); update of manual and software for transport policy (integrated transport planning model) (1); regional intermodal container traffic forecast study (1); update of the geographic information systems (GIS) database on transport, the Asian Highway database and the Trans-Asian Railway database (1); maps of the integrated intermodal transport network, the Asian Highway and the Trans-Asian Railway (3); update of training materials on freight forwarding, multimodal transport and logistics (1); update of transport facilitation model (1); meeting the needs of harmonization of standards and regulations (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Field projects: strengthening the capacity of member States to formulate and implement policies and measures for development of economically viable, environmentally sound and socially inclusive transportation systems (1); strengthening the capacity of member States to formulate and implement policies to improve road safety (1); strengthening capacity of member States to mobilize finance from various sources, including the private sector, for sustainable transport infrastructure development (1); strengthening capacity of member States to develop and operationalize an integrated regional transport network, including the Asian Highway, the Trans-Asian Railway, maritime transport and dry ports of international importance (1); strengthening the capacity of policymakers and the private sector to develop and manage efficient and sustainable regional/subregional transport connectivity, including inter-island shipping (1); strengthening capacity of member States to formulate and implement transport facilitation measures (1); strengthening capacity of policymakers and private sector to develop efficient freight forwarding, multimodal transport and logistics services (1).

19.68 The distribution of resources for subprogramme 3 is reflected in table 19.16.

Table 19.16 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	6 255.9	6 002.9	27	26
Non-post	167.2	182.1	–	–
Subtotal	**6 423.1**	**6 185.0**	**27**	**26**

	Resources (thousands of United States dollars)		Posts	
	2014-2015	2016-2017 (before recosting)	2014-2015	2016-2017
Extrabudgetary	615.2	805.1	1	1
Total	**7 038.3**	**6 990.1**	**28**	**27**

19.69 The amount of $6,185,000, reflecting a net decrease of $238,100, provides for the financing of 26 posts (1 D-1, 3 P-5, 6 P-4, 3 P-3, 2 P-2 and 11 Local level) ($6,002,900) and non-post requirements, including consultants, experts, travel of staff, contractual services, general operating expenses, and furniture and equipment ($182,100).

19.70 The net decrease of $238,100 is the result of: (a) under posts, the outward redeployment of one post at the P-3 level to subprogramme 7, Statistics ($253,000); offset in part by (b) an increase of $14,900 under non-post requirements, which is the result of realignment of resources to subprogramme 3 for actual costs incurred in the area of contractual services, general operating expenses, and furniture and equipment ($25,100); offset in part by decreases under: (i) experts ($200), and (ii) travel of staff that take into account the anticipated impact of approved standards of accommodation for air travel, as well as further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264 ($10,000).

19.71 During the biennium 2016-2017, estimated extrabudgetary resources of $805,100, reflecting an increase of $189,900, would be used to implement the programme of work and would be critical for the ongoing implementation of the Regional Action Programme for Transport Development in Asia and the Pacific, Phase II (2012-2016) and the Regional Strategic Framework for the Facilitation of International Road Transport. The projected increase will ensure wide participation of member States at various meetings.

Subprogramme 4
Environment and development

Resource requirements (before recosting): $6,873,600

19.72 Substantive responsibility for this subprogramme is vested within the Environment and Development Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4, Environment and development, of programme 16 of the biennial programme plan for the period 2016-2017.

Table 19.17 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: Improved policies for integrating environment into development, management of energy and water resources and urban development

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Enhanced understanding by local and national government officials and other stakeholders of means of aligning environment and development policymaking and energy security, water resources management and urban development policies, including their gender dimensions, with the development agenda beyond 2015 (as and when approved by the General Assembly) and the sustainable development goals	Number of references to ESCAP publications, policy briefs, projects and related activities in policy documents, declarations and statements showing an increased alignment of environment and development policymaking and energy security, water resources management and urban development policies, including their gender dimensions, with the development agenda beyond 2015 (as and when approved by the General Assembly) and the sustainable development goals	Target	15	13	20
		Estimate		–	15
		Actual			20
(b) Improved capacity of local and national governments and major stakeholders to operationalize environment and development policymaking and energy security, water resources management and urban development policies, including their gender dimensions, in the context of the development agenda beyond 2015 (as and when approved by the General Assembly) and the sustainable development goals	Number of initiatives developed by governments and major stakeholders to operationalize environment and development policymaking and energy security, water resources management and urban development policies, including their gender dimensions	Target	15	15	17
		Estimate		–	15
		Actual			22
(c) Enhanced regional cooperation frameworks and networks of local and national governments and major stakeholders with respect to environment and development policymaking and energy security, water resources management and urban development policies, including their gender dimensions	Number of initiatives for establishing or strengthening regional cooperation frameworks and networks related to environment and development policymaking and energy security, water resources management and urban development policies, including their gender dimensions	Target	15	20	14
		Estimate		–	20
		Actual			17

External factors

19.73 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the post-2015 development agenda and the sustainable development goals are successfully adopted by the end of 2015; (b) economic, social and environmental conditions and trends continue to be conducive to the implementation of sustainable development strategies, including the green economy in the context of sustainable development and poverty eradication approach; (c) national economic, social and political conditions in the target countries remain stable; (d) government institutions and civil society organizations have the necessary human and financial capabilities to ensure successful cooperation; and (e) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.74 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ESCAP: parliamentary documentation: reports on issues related to environment and development (2);

(ii) Seventh Ministerial Conference on Environment and Development in Asia and the Pacific:

a. Substantive servicing of meetings: plenary (10);

b. Parliamentary documentation: report of the outcome of the Ministerial Conference on Environment and Development (1); report on issues related to the Ministerial Conference on Environment and Development (1);

(iii) Other intergovernmental meetings: Asia-Pacific Forum on Sustainable Development

a. Substantive servicing of meetings: plenary (8);

b. Parliamentary documentation: report on the outcome of the Asia-Pacific Forum on Sustainable Development (2); report on issues related to sustainable development in Asia and the Pacific (2);

c. Ad hoc expert groups: expert group meeting on regional strategy for implementation of internationally agreed development goals (1); expert group meeting on means of implementation of internationally agreed development goals for cities in Asia and the Pacific (1); expert group meeting to support the development of the Asian and Pacific Energy Forum mechanism, including the regional trends report on energy for sustainable development, energy connectivity and the energy data and policy portal of the Forum (1); expert group meeting on regional implementation of the outcomes of the Third United Nations Conference on Housing and Sustainable Urban Development (1);

(iv) Assistance to representatives, rapporteurs (regular budget/extrabudgetary): United Nations Special Programme for the Economies of Central Asia (SPECA): Project Working Group on Water and Energy (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Greening of Economic Growth in Asia and the Pacific: implementation of internationally agreed development goals* (series on CD-ROM) (1); *Greening of Economic Growth in Asia and the Pacific: achieving shared prosperity within planetary boundaries* (series on CD-ROM) (1); *Regional Trends Report on Energy for Sustainable Development* (2);

(ii) Special events: World Habitat Day (2); World Cities Day (2);

(iii) Technical material: policy briefs on emerging and critical issues related to environment, energy and water, and urban development including climate financing and natural resources management (2); analysis of emerging challenges and trends of medium-sized and secondary cities in Asia and the Pacific in the context of sustainable development (1); web-based regional knowledge platform on sustainable development and green economy in the context of sustainable development and poverty eradication, including recurrent operation of online e-learning facilities (1);

(iv) Substantive servicing of inter-agency meetings: Regional Coordination Mechanism Thematic Working Group on Environment and Disaster Management (2); regional inter-agency consultative meetings on good urban governance (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: strengthening institutional capacities for development and application of sustainable development strategies, policies and tools, including conduct of training-of-trainers seminars and operation of online e-learning facilities (1); improving capacities to develop and strengthen policies for climate resilient and low-carbon cities in Asia and the Pacific (1); policy dialogue on energy for sustainable development in Asia and the Pacific (1); regional consultation meeting for the preparation for the Second Asian and Pacific Energy Forum (1);

(ii) Field projects: climate change and development (1); institutional strengthening for strategic policy planning and innovative approach to sustainable development (1); improved capacity on integrated water resources management (2); policy advocacy and capacity-building on energy for sustainable development to facilitate the implementation of the outcome of the first Asian and Pacific Energy Forum (2); strengthening regional and interregional partnerships on sustainable development, including the implementation of the outcome of the United Nations Conference on Sustainable Development (Rio+20) and the Ministerial Conference on Environment and Development in Asia and the Pacific (1); enhancing regional cooperation on sustainable, inclusive and resilient cities in Asia and the Pacific (1).

19.75 The distribution of resources for subprogramme 4 is reflected in table 19.18.

Table 19.18 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	6 783.5	6 651.5	30	30
Non-post	692.8	222.1	–	–
Subtotal	**7 476.3**	**6 873.6**	**30**	**30**
Extrabudgetary	3 527.3	1 469.8	2	–
Total	**11 003.6**	**8 343.4**	**32**	**30**

19.76 The amount of $6,873,600, reflecting a net decrease of $602,700, provides for the partial financing of 30 posts (1 D-1, 3 P-5, 7 P-4, 3 P-3, 3 P-2 and 13 Local level) ($6,651,500) and non-post requirements, including consultants, experts, travel of staff, contractual services, general operating expenses, and furniture and equipment ($222,100).

19.77 The net decrease of $602,700 is owing to: (a) under posts, a freeze in recruitment against established posts ($132,000); and (b) under non-post resources, net decreased requirements of $470,700, resulting from the removal of non-recurrent requirements relating to one-time expenditures for the implementation of resolution 66/288, in which the General Assembly endorsed the outcome document of the United Nations Conference on Sustainable Development entitled "The future we want" ($492,200), and reductions in travel of staff that take into account the anticipated impact of the new standards of accommodation for air travel, and further efficiencies that the

Commission plans to bring about in 2016-2017, in line with resolution 69/264 ($11,400), both offset in part by increased requirements of $32,900 owing to a realignment of resources to reflect actual costs incurred in the subprogramme in the areas of consultants, contractual services, general operating expenses, and furniture and equipment.

19.78 During the biennium 2016-2017, estimated extrabudgetary resources of $1,469,800, reflecting a decrease of $2,057,500, would implement the programme of work and activities to enhance capacity and strengthen regional cooperation on the critical issues of environment and sustainable development, and to address sustainable urban development issues. Extrabudgetary resources will also contribute to facilitating the implementation of the outcomes of the first Asian and Pacific Energy Forum, and the preparation for the second Asian and Pacific Energy Forum in 2018, as per ESCAP resolution 70/9, on implementation of the outcomes of the first Asian and Pacific Energy Forum. In addition, the extrabudgetary resources will be mobilized to focus primarily on the implementation of ESCAP resolution 69/8 on enhancing knowledge-sharing and cooperation in integrated water resources management in Asia and the Pacific. The projected decrease results from the change in the direction of ESCAP to put stronger efforts on its core analytical and normative work and the financing capacity of the majority of traditional donors.

Subprogramme 5
Information and communications technology and disaster risk reduction and management

Resource requirements (before recosting): $5,164,700

19.79 Substantive responsibility for this subprogramme is vested within the Information and Communications Technology and Disaster Risk Reduction Division, with support from the Asian and Pacific Training Centre for Information and Communication Technology for Development. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5, Information and communications technology and disaster risk reduction and management, of programme 16 of the biennial programme plan for the period 2016-2017.

Table 19.19 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance the contribution of information and communications technology connectivity, space applications, and disaster risk reduction and management strategies to the achievement of inclusive, sustainable and resilient development in Asia and the Pacific

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Strengthened regional cooperation in information and communications technology connectivity, space applications and disaster risk reduction and management for inclusive and sustainable development	Increased number of ESCAP member States indicating that they have benefited from ESCAP-promoted regional cooperation mechanisms devoted to information and communications technology connectivity, space applications and disaster risk reduction and management	Target	15	10	9
		Estimate		9	9
		Actual			17

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures 2016-2017	2014-2015	2012-2013
(b) Improved knowledge and awareness of member States of effective strategies and policies in information and communications technology connectivity, space applications and disaster risk reduction and management, including their gender dimensions, for inclusive, equitable, sustainable and resilient development	(i) Increased percentage of ESCAP member States indicating that they are more aware and knowledgeable of strategies and policies related to information and communications technology, space applications and disaster risk reduction and management, including their gender dimensions	Target	75	75	72
		Estimate		–	72
		Actual			72
	(ii) Increased number of downloads of ESCAP publications on information and communications technology, space applications and disaster risk reduction and management	Target	800	–	–
		Estimate		–	–
		Actual			–
(c) Strengthened capacity of member States to apply information and communications technology, space applications and disaster risk reduction and management strategies for inclusive, equitable, sustainable and resilient development	(i) Percentage of participants in activities of the Asian and Pacific Training Centre for Information and Communication Technology for Development indicating that they are better able to apply information and communications technology for socioeconomic development	Target	85	85	85
		Estimate		85	85
		Actual			96
	(ii) Increased number of initiatives that reflect or incorporate training modules and/or curricula developed by the Asian and Pacific Training Centre for Information and Communication Technology for Development	Target	205	195	185
		Estimate		185	185
		Actual			227

External factors

19.80 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States are willing to collaborate in the areas of information and communications technology, space and geographical information system applications and in disaster risk reduction and management; and (b) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.81 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on issues related to information and communications technology and disaster risk reduction and management (2); reports on the activities of the Asian and Pacific Training Centre for Information and Communication Technology for Development (APCICT) (2);

(ii) ESCAP Committee on Information and Communications Technology:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Information and Communications Technology (1); reports on major issues related to information and communications technology (1);

(iii) ESCAP Committee on Disaster Risk Reduction:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Disaster Risk Reduction (1); reports on major issues related to the integration of disaster risk reduction and management into sustainable development planning and strategies (1);

(iv) Ad hoc expert groups: expert group meetings on regional cooperative mechanisms in space applications for sustainable development (1); expert group consultation on principles and norms for the Asia-Pacific information superhighway (1); expert group meeting on regional strategies for managing disaster and climate risks for sustainable development (1);

(v) Assistance to representatives, rapporteurs: United Nations Special Programme for the Economies of Central Asia (SPECA): Project Working Group on Knowledge-based Development (2); Governing Council of APCICT (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Asia-Pacific Disaster Report* (1);

(ii) Booklets, fact sheets, wallcharts, information kits: information materials on information and communications technology and disaster risk reduction and management in the ESCAP region, including the Asia-Pacific Gateway for Disaster Risk Management and Development (1); APCICT training programme brochures (1); APCICT briefing note (2);

(iii) Technical material: analytical review of emerging trends in developments regarding information and communications technology, as contained in internationally agreed development goals and related global mandates (1); study on the development of the Asia-Pacific information superhighway, including a master plan covering the policy and technical aspects (1); technical and policy brief on information and communications technology (ICT) for regional integration, including trade, transport and disaster preparedness (1); working paper series on infrastructure resilience (1); analysis of ICT trends and emerging challenges, in particular for countries with special needs, including least developed countries and Pacific island countries (1); working paper on the digital divide, focusing on ICT infrastructure integration, including network diversification (1); working paper on digital inclusion, with emphasis on marginalized communities and gender-related aspects of the digital divide (1); trends and policy analysis in building resilience to disasters and mitigating climate risks for sustainable development (1); analysis of the strengthening of disaster risk reduction and management and disaster preparedness, including gender perspectives, to build resilience (1); applications of science for effective policymaking in risk reduction and prevention, including those related to climate change adaptation, for sustainable development planning of countries with special needs in the regions of the Pacific, South-East Asia and South Asia (1); policy and good practices for promoting regional cooperation in space and geographic information systems (GIS) applications for sustainable development in Asia and the Pacific (1); technical paper on emerging trend on geospatial information management for improving disaster risk reduction and management, and sustainable development (1); survey and compendium on regional capacity of space and GIS applications for resilient, inclusive and sustainable development (1); ICT for development training modules for

government leaders and other beneficiary groups (1); ICT for development case study series (1); ICT for development knowledge-sharing series (1); ICT for development trends brief (1); e-collaborative hub: updating of site for online convergence to strengthen capacities in the use of ICT for development (www.unapcict.org/ecohub) (1); updating of APCICT Virtual Academy (http://ava.unapcict.org) (1);

(iv) Substantive servicing of inter-agency meetings: World Meteorological Organization (WMO)/ESCAP Panel on Tropical Cyclones (2); ESCAP/WMO Typhoon Committee (2); Asia-Pacific Regional Coordination Mechanism Thematic Working Group on Environment and Disaster Risk Management (disaster risk management component) (2); Intergovernmental Consultative Committee on Regional Space Applications Programme for Sustainable Development (2); meeting of the post-World Summit on Information Society process (1); Regional Inter-Agency Working Group on ICT (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: knowledge-sharing forum in disaster risk management and climate change adaptation to reduce transboundary disaster risk through South-South cooperation (1); seminar on ICT connectivity integration, infrastructure collocation and Internet exchange points (1); regional workshop on innovative use of space and GIS for effective disaster risk management and achieving sustainable development (1); workshop on ICT for development capacity-building for other beneficiary groups (1); capacity-building workshops for the APCICT Academy of ICT Essentials for Government Leaders programme (1); workshop on promoting ICT for development education for students and youth (1); partners meeting of APCICT (1);

(ii) Field projects: project portfolio in early warning for coastal and climate-related disasters under the ESCAP Multi-Donor Trust Fund for Tsunami, Disaster and Climate Preparedness in Indian Ocean and Southeast Asian Countries (1); implementation of the Regional Plan of Action for the Asia-Pacific Years of Action for Applications of Space Technology and Geographic Information System for Disaster Risk Reduction and Sustainable Development (1); enhancement of regional ICT connectivity to promote e-resilience and access to broadband (1); enhancing risk prevention and reduction for building economic, social and environmental resilience to disasters for achieving sustainable development in Asia and the Pacific (1); institutional capacity-building in space and GIS applications for sustainable development (1); ICT human and institutional capacity-building (1).

19.82 The distribution of resources for subprogramme 5 is reflected in table 19.20.

Table 19.20 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	5 009.1	5 009.1	22	22
Non-post	138.6	155.6	–	–
Subtotal	**5 147.7**	**5 164.7**	**22**	**22**
Extrabudgetary	12 362.4	5 574.5	13	15
Total	**17 510.1**	**10 739.2**	**35**	**37**

19.83 The amount of $5,164,700, reflecting a net increase of $17,000, provides for the funding of 22 posts (1 D-1, 3 P-5, 3 P-4, 3 P-3, 3 P-2 and 9 Local level) ($5,009,100), and non-post requirements, including consultants, experts, travel of staff, contractual services, general operating expenses, and furniture and equipment ($155,600).

19.84 The net increase of $17,000 under non-post resources is owing to a realignment of resources to reflect actual costs incurred in the subprogramme in the area of contractual services, general operating expenses, and furniture and equipment ($23,100), offset in part by reductions under consultants ($1,400) and travel of staff that take into account the anticipated impact of approved standards of accommodation for air travel, and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264 ($4,700).

19.85 During the biennium 2016-2017, estimated extrabudgetary resources of $5,574,500 would implement the programme of work and in achieving its objective through the analytical and normative work including the provision of means for financing studies, bringing in external expertise such as expert meetings to review those analytical and normative works, supporting regional forum and workshops and technical cooperation projects to promote regional cooperation, sharing experience and enhancing knowledge among countries in the areas of ICT, space, GIS applications, and disaster risk reduction and management. Extrabudgetary resources will be utilized in operationalizing the programme of activities of APCICT and the ESCAP Trust Fund for Tsunami, Disaster and Climate Preparedness. The above projected extrabudgetary resources for 2016-2017 do not include the extrabudgetary voluntary funding from donors for the ESCAP Trust Fund for Tsunami, Disaster and Climate Preparedness. The level of activities to be supported by the Trust Fund is determined by the amount of voluntary contributions from donors. Indication of voluntary contribution for the Trust Fund for 2016-2017 is not yet available.

Subprogramme 6
Social development

Resource requirements (before recosting): $7,309,500

19.86 Substantive responsibility for this subprogramme is vested within the Social Development Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6, Social development, of programme 16 of the biennial programme plan for the period 2016-2017.

Table 19.21 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen regional cooperation in building a socially inclusive society that protects, empowers and ensures equality for all social groups in Asia and the Pacific

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*			
			2016-2017	*2014-2015*	*2012-2013*
(a) Enhanced knowledge, capacity and regional cooperation to address population and development trends, including their gender dimensions, in Asia and the Pacific	(i) Percentage of respondents indicating that their knowledge has been enhanced through the analytical products of ESCAP on population and development trends and policies, including their gender dimensions	Target	80	80	75
		Estimate		75	70
		Actual			93

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
	(ii) Percentage of participants indicating that their knowledge and skills have been enhanced through ESCAP meetings and workshops on population ageing, migration and development, youth development and other population-related issues, including their gender dimensions	Target	80	–	–
		Estimate		80	–
		Actual			–
	(iii) Number of initiatives taken by member States, based on regional frameworks, to promote population and development policies and programmes, including their gender dimensions	Target	4	–	–
		Estimate		4	–
		Actual			–
(b) Enhanced knowledge, capacity and regional cooperation to strengthen social protection systems, including the health and gender dimensions, in Asia and the Pacific	(i) Percentage of respondents indicating that their knowledge has been enhanced through the analytical products of ESCAP on social protection policies and good practices, including the health and gender dimensions	Target	80	–	–
		Estimate		80	–
		Actual			–
	(ii) Percentage of participants indicating that their knowledge and skills have been enhanced through ESCAP meetings and workshops on social protection systems and HIV prevention, treatment, care and support services, including their gender dimensions	Target	80	–	75
		Estimate		80	75
		Actual			97
	(iii) Number of initiatives by member States and stakeholders, based on regional frameworks, to strengthen social protection systems, including access to health care, and their gender dimensions	Target	3	5	–
		Estimate		5	–
		Actual			–
(c) Enhanced knowledge, capacity and regional cooperation to promote gender equality and women's empowerment in Asia and the Pacific	(i) Percentage of respondents indicating that their knowledge has been enhanced through the analytical products of ESCAP on gender equality and women's empowerment policies and programmes	Target	80	80	–
		Estimate		75	–
		Actual			–
	(ii) Percentage of participants indicating that their knowledge and skills have been enhanced through ESCAP meetings and workshops on gender equality and women's empowerment	Target	80	–	–
		Estimate		80	–
		Actual			–
	(iii) Number of initiatives taken by member States, based on regional frameworks, to promote gender equality and women's empowerment	Target	3	2	5
		Estimate		3	3
		Actual			5

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(d) Enhanced knowledge, capacity and regional cooperation to promote the rights of persons with disabilities in Asia and the Pacific	(i) Percentage of respondents indicating that their knowledge has been enhanced through the analytical products of ESCAP on disability-related policies and programmes	Target	80	80	–
		Estimate		75	–
		Actual			–
	(ii) Percentage of participants indicating that their knowledge and skills have been enhanced through ESCAP meetings and workshops on disability-inclusive development and the Convention on the Rights of Persons with Disabilities	Target	80	–	–
		Estimate		80	–
		Actual			–
	(iii) Number of initiatives by member States and stakeholders to promote the regional implementation of the Incheon Strategy to Make the Right Real for Persons with Disabilities in Asia and the Pacific, including goal 6: ensure gender equality and women's empowerment	Target	4	–	–
		Estimate		4	–
		Actual			–

External factors

19.87 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) relevant stakeholders at the national level are prepared to provide the data and information necessary for the secretariat to conduct its analytical work; (b) national institutions are willing to pursue regional cooperation in a range of social development areas; and (c) adequate extrabudgetary resources are mobilized to add value to the secretariat's normative and analytical work and extend its outreach and services to countries in the ESCAP region.

Outputs

19.88 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ESCAP: parliamentary documentation: reports on issues related to social development (2); report of the Committee on Social Development (1);

(ii) ESCAP Committee on Social Development:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Social Development (1); reports on issues related to social development (2);

(iii) Other intergovernmental meetings: Intergovernmental Meeting on the regional review of the Madrid International Plan of Action on Ageing:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Intergovernmental Meeting on the regional review of the Madrid International Plan of Action on Ageing (1); reports on issues related to older persons (2);

(iv) Asia-Pacific Intergovernmental Meeting on mid-term review of the Asian Pacific Decade of Persons with Disabilities:

a. Substantive servicing of meetings: plenary (8);

b. Parliamentary documentation: report of the Asia-Pacific Intergovernmental Meeting on mid-term review of the Asian Pacific Decade of Persons with Disabilities (1); reports on major issues related to persons with disabilities (2);

(v) Ad hoc expert groups: expert group meeting on the regional implementation of the Madrid International Plan of Action on Ageing (1); expert group meeting on accelerating the implementation of the Beijing Platform for Action and promoting gender equality in the context of sustainable development (1); expert group meeting on the Incheon Strategy indicators, including the gender dimensions (1); Working Group of the Asian and Pacific Decade of Persons with Disabilities (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Asia-Pacific Population Journal* (4); *Disability at a Glance 2017* (1);

(ii) Non-recurrent publications: the economic implications of population ageing in Asia-Pacific: harnessing the second demographic dividend (1); *Realizing the Potential of Youth in Asia and the Pacific* (1); women's transformative leadership in Asia and the Pacific (1); making room for all: improving accessibility for persons with disabilities in Asia and the Pacific (1);

(iii) Booklets, fact sheets, wallcharts, information kits: population data sheets (2); fact sheets on youth (2); fact sheets on social protection (2); fact sheets on disability (2);

(iv) Special events: commemorations of International Youth Day (2); commemorations of the International Day of Older Persons (2); commemorations of International Women's Day (2); commemorations of the International Day for the Elimination of Violence Against Women (2); commemorations of the International Day of Persons with Disabilities (2);

(v) Technical material: social development in Asia and the Pacific: resource facility (www.unescap.org/sdd/) (1); technical resource material on population dynamics including international migration (2); technical resource materials on trends in population ageing in the Asia-Pacific region (1); technical resource material on population trends in the context of sustainable development (1); policy paper on social protection measures to reduce inequality and promote sustainable development (1); social protection toolbox 2.0 (1); social protection training module (1); disability benefit toolkit (1); technical material on innovative financing for social development in the context of sustainable development (1); working papers on strategies for strengthening gender responsive old-age pensions (2); technical material on HIV/AIDS (1); review of progress made in implementing the regional framework for action on HIV and AIDS beyond 2015 (1); resource materials on women's empowerment in the context of sustainable development (2); thematic resource material on women's empowerment (1); working papers on the status of gender equality and women's empowerment in the Asia-Pacific region (2); technical policy papers on the intersection between the Beijing Platform for Action and promotion of gender equality in the context of sustainable development (1); resource facility for implementation of the Incheon Strategy to Make the Right Real for Persons with Disabilities in Asia and the Pacific (2);

(vi) Substantive servicing of inter-agency meetings: Asia-Pacific Regional Coordination Mechanism Thematic Working Group on International Migration, including Human Trafficking (6); Asia-Pacific Regional Coordination Mechanism Thematic Working Group on Gender Equality and Empowerment of Women (6);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: subregional training sessions on enhancing youth development (2); subregional training workshop on using social protection to effectively reduce inequalities (1); regional workshop on effective approaches in mainstreaming gender into development policies and programmes (1); regional workshop to strengthen national women's machineries (1);

(ii) Field projects: field project on strengthening regional cooperation for international migration and development (2016-2017) (1); field project on promoting and protecting the rights of older persons (1); field project on enhancing social protection through design and implementation of income support and pension schemes for older persons (1); field project on promoting universal coverage of health, including universal access to HIV prevention, treatment, care and support (1); field project on advancing gender equality and women's empowerment in Asia and the Pacific through the accelerated implementation of international commitments, including the Beijing Platform for Action (1); field project on promoting economic empowerment and leadership of women in Asia-Pacific (1); field project on promoting the rights of persons with disabilities through the implementation of the Incheon Strategy and the Convention on the Rights of Persons with Disabilities (1); field project on enhancing the collection of reliable and comparable data on disability to report on the Incheon Strategy Indicators (1).

19.89 The distribution of resources for subprogramme 6 is reflected in table 19.22.

Table 19.22 **Resource requirements: subprogramme 6**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	7 076.3	7 076.3	32	32
Non-post	201.8	233.2	–	–
Subtotal	**7 278.1**	**7 309.5**	**32**	**32**
Extrabudgetary	2 197.1	2 197.1	2	2
Total	**9 475.2**	**9 506.6**	**34**	**34**

19.90 The amount of $7,309,500, reflecting an increase of $31,400, provides for the financing of 32 posts (1 D-1, 3 P-5, 5 P-4, 5 P-3, 5 P-2 and 13 Local level) ($7,076,300) and non-post requirements, including consultants, experts, travel of staff, contractual services, general operating expenses, and furniture and equipment ($233,200).

19.91 The net increase of $31,400 under non-post resources is owing to a realignment of resources to reflect actual costs incurred in this subprogramme in the area of experts, contractual services, general operating expenses and furniture and equipment ($39,700); offset in part by reductions under travel of staff that take into account the anticipated impact of approved standards of

accommodation for air travel, and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264 ($8,300).

19.92 During the biennium 2016-2017, projected extrabudgetary resources of $2,197,100 will be used for capacity development work to support governments in the implementation of the Beijing Declaration and Platform for Action; the Political Declaration on HIV and AIDS; the World Programme of Action on Youth; the Madrid International Plan of Action on Ageing; World Summit for Social Development; the International Conference on Population and Development; the Convention on the Rights of Persons with Disabilities; the Convention on the Elimination of All Forms of Discrimination against Women; the Convention on the Protection of the Rights of All Migrant Workers and Members of Their Families; and the outcome document of the United Nations Conference on Sustainable Development, entitled "The future we want".

Subprogramme 7
Statistics

Resource requirements (before recosting): $5,288,500

19.93 Substantive responsibility for this subprogramme is vested within the Statistics Division, with support from the Statistical Institute for Asia and the Pacific. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7, Statistics, of programme 16, Economic and social development in Asia and the Pacific of the biennial programme plan for the period 2016-2017.

Table 19.23 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the availability, quality, relevance and use of statistics in support of effective policies for inclusive and sustainable development in Asia and the Pacific

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Enhanced awareness of member States of effective strategy and policy options for inclusive and sustainable development, including gender equality, in Asia and the Pacific, through increased availability of relevant statistical products and services	(i) Percentage of surveyed participants in ESCAP initiatives indicating that ESCAP statistical products and services have increased their awareness of effective strategy and policy options for inclusive and sustainable development, including gender equality, in Asia and the Pacific	Target	65	60	60
		Estimate		60	60
		Actual			65.4
	(ii) Increased number of downloads of online statistical products provided by ESCAP	Target	7 000	1 300	900
		Estimate		5 000	350
		Actual			1 809

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures 2016-2017	2014-2015	2012-2013
(b) Increased capacity of member States in Asia and the Pacific to produce, disseminate and use statistics in accordance with internationally agreed standards and good practices in support of progress towards inclusive and sustainable development, including gender equality, in Asia and the Pacific	(i) Percentage of participants in relevant ESCAP activities indicating that the knowledge gained improved their ability to produce, disseminate or use statistics in accordance with internationally agreed standards and good practices	Target	70	65	60
		Estimate		60	60
		Actual			97
	(ii) Percentage of officials of national statistical systems in Asia and the Pacific trained by the Statistical Institute for Asia and the Pacific indicating that they are better able to produce, disseminate or use data and statistics in accordance with internationally agreed standards and good practices	Target	70	70	65
		Estimate		65	65
		Actual			76

External factors

19.94 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) relevant stakeholders at the national and international levels continue to accord the necessary priority to statistics development; (b) national institutions are willing to pursue regional cooperation in a range of statistics development areas; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities and other services.

Outputs

19.95 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on issues related to statistics (2); reports on issues related to the Statistical Institute for Asia and the Pacific (SIAP) (2);

(ii) ESCAP Committee on Statistics:

a. Substantive servicing of meetings: plenary (6):

b. Parliamentary documentation: report of the Committee on Statistics (1); reports on major issues related to the development, analysis and use of official statistics (1);

(iii) Ad hoc experts: expert group meeting on the Asia-Pacific Sustainable Development Report (1); expert group meeting on the Regional Steering Group for Civil Registration and Vital Statistics in Asia and the Pacific (1); expert group meeting on Innovations in Production and Dissemination of Integrated Social, Economic, and Environmental Statistics (2);

(iv) Assistance to representatives, rapporteurs: Governing Council of SIAP (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Statistical Yearbook for Asia and the Pacific* (2);

(ii) Booklets, fact sheets, wallcharts, information kits: *Statistical Newsletter* (quarterly) (2);

(iii) Technical material: *Asia-Pacific Sustainable Development Journal* (2); ad hoc statistical information on the region, including statistics briefs and working papers on

development indicators, including internationally agreed development goals and quality of growth (2); regional database on socioeconomic and environmental indicators, including gender and poverty indicators (2); web-based knowledge-sharing facilities, including e-learning instructional design and management systems, related to targeted training courses, seminars and workshops developed by SIAP (2);

(iv) Substantive servicing of inter-agency meetings: Partners for Statistics Development in Asia and the Pacific (2); substantive servicing of the Network for the Coordination of Statistical Training in Asia and the Pacific: meetings and activities of the Network and of its subgroup/working groups (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Field projects: improved knowledge base for decision makers in support of the achievement of internationally agreed development goals (1); strengthening national statistical systems through institutional reform and modernization of their statistical systems to fully meet client needs (2); strengthened capacity of national statistical systems to produce and disseminate economic, environmental, disaster, gender, disability, population and social statistics (4); strengthened capacity of national civil registration and vital statistics systems to implement the Regional Action Framework on Civil Registration and Vital Statistics in Asia and the Pacific (1); improved knowledge and skills of government officials and statisticians, especially countries with special needs, to produce, process, analyse and manage quality data and statistics in support of measuring progress towards sustainable and inclusive development goals through training courses on statistical frameworks, standards and basic methodologies (1); improved knowledge and skills of government officials and statisticians to improve the availability and quality of economic statistics and system of national accounts, agricultural statistics, vital statistics, social statistics, gender statistics, and environment statistics and environmental accounting and to apply new measurement procedures and use new data sources through regional, subregional and country training (1); strengthened capacity of national statistical offices on leading and managing transformative changes demanded in modernizing and assuring quality in statistical business processes (1); strengthened capacity of national statistical systems to provide statistical training through improved coordination and enhanced partnerships for increased innovations and collaboration and training-of-trainers courses (1).

19.96 The distribution of resources for subprogramme 7 is reflected in table 19.24.

Table 19.24 **Resource requirements: subprogramme 7**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	4 849.7	5 102.7	23	24
Non-post	168.9	185.8	–	–
Subtotal	**5 018.6**	**5 288.5**	**23**	**24**
Extrabudgetary	3 348.4	4 804.6	8	11
Total	**8 367.0**	**10 093.1**	**31**	**35**

19.97 The amount of $5,288,500, reflecting a net increase of $269,900, provides for the financing of 24 posts (1 D-1, 2 P-5, 2 P-4, 5 P-3, 3 P-2 and 11 Local level) ($5,102,700), and non-post requirements, including consultants, experts, travel of staff, contractual services, general operating expenses, and furniture and equipment ($185,800).

19.98 The net increase of $269,900 is owing to: (a) the inward redeployment of one post at the P-3 level from subprogramme 3, Transport ($253,000); and (b) net increases under non-post resources ($16,900) owing to a realignment of resources to reflect actual costs in this subprogramme directly in the areas of experts, contractual services, general operating expenses and furniture and equipment ($29,400); offset in part by reductions under consultants ($4,900), and travel of staff that take into account the anticipated impact of approved standards of accommodation for air travel, and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264 ($7,600).

19.99 During the biennium 2016-2017, estimated extrabudgetary resources in the amount of $4,804,600, reflecting an increase of $1,456,200, would implement the programme of work and improve the knowledge and skills of government officials and statisticians to produce, process, analyse and manage quality official statistics in support of measuring progress of internationally agreed development goals; strengthen the capacity of national statistical offices to lead and coordinate statistical development of their national statistical systems; strengthen the capacity of national statistical systems to provide statistical training through training-of-trainers courses; improve coordination and enhance partnerships for increased innovation in designing statistical training, assessments and evaluation; and strengthen the capacity of national statistical systems to produce and disseminate economic statistics in accordance with established international standards. Regular contributions to extrabudgetary resources have been committed on economic statistics and this is expected to continue during the biennium 2016-2017. The projected increase will strengthen monitoring and accountability for implementation of the post-2015 development agenda and statistical support to the analytical work of ESCAP.

Subprogramme 8
Subregional activities for development

Resource requirements (before recosting): $7,928,600

19.100 The overall responsibility for coordinating the work of the subprogramme is vested in the Office of the Executive Secretary. The subprogramme will be implemented by the ESCAP subregional offices in the Pacific, East and North-East Asia, North and Central Asia and South and South-West Asia, and by ESCAP headquarters in the South-East Asian subregion. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 8, Subregional activities for development, of programme 16 of the biennial programme plan for the period 2016-2017.

Component 1
Subregional activities for development in the Pacific

Resource requirements (before recosting): $2,743,500

Table 19.25 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen regional cooperation and integration in line with the development priorities of the Pacific subregion in order to accelerate progress towards attainment of internationally agreed development goals and to achieve inclusive and sustainable development

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*			
			2016-2017	*2014-2015*	*2012-2013*
(a) Strengthened capacity of Pacific island countries and territories to plan and implement policies in support of balanced integration of the economic, social and environmental dimensions of sustainable development, including gender considerations	(i) Number of member States indicating that they found ESCAP activities relevant and useful in support of balanced integration of the economic, social and environmental dimensions of sustainable development, including gender considerations	Target	12	10	–
		Estimate		8	–
		Actual			–
	(ii) Number of national planning documents in Pacific countries reflecting better integration of the dimensions of sustainable development, particularly gender equality	Target	4	–	–
		Estimate		–	–
		Actual			–
(b) Increased effectiveness of Pacific regional arrangements to address the regional and subregional dimensions of sustainable development, including through knowledge-sharing and South-South cooperation	(i) Percentage of national decision makers, disaggregated by gender, indicating that they found ESCAP knowledge-sharing outputs relevant and useful in supporting effective participation in subregional and regional sustainable development forums and processes	Target	80	–	–
		Estimate		–	–
		Actual			–
	(ii) Increase in the number of South-South cooperation initiatives in the Pacific facilitated with or through ESCAP	Target	12	12	6
		Estimate		6	5
		Actual			10

External factors

19.101 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the development agenda beyond 2015; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.102 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ESCAP: parliamentary documentation: reports on policy and programme options to address emerging economic and social development issues in the region of the Pacific (2);

(ii) Ad hoc experts: expert group meeting on policy and programme options to address emerging economic and social development issues in the region of the Pacific (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Pacific Perspectives* (1);

(ii) Technical material: regular update of web page for knowledge-sharing on economic and social development policy and good practices in the Pacific region (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Field projects: institutional programmatic priorities of ESCAP in the Pacific region (1); implementation of the small island developing States accelerated modalities of action (SAMOA) pathway (1).

19.103 The distribution of resources for subprogramme 8 — component 1 is reflected in table 19.26.

Table 19.26 **Resource requirements: subprogramme 8 — component 1**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	2 259.9	2 259.9	9	9
Non-post	490.2	483.6	–	–
Subtotal	**2 750.1**	**2 743.5**	**9**	**9**
Extrabudgetary	1 057.2	592.1	5	5
Total	**3 807.3**	**3 335.6**	**14**	**14**

19.104 The amount of $2,743,500, reflecting a net decrease of $6,600, provides for the financing of 9 posts (1 D-1, 1 P-5, 2 P-4, 1 P-3, 1 P-2 and 3 Local level) ($2,259,900) and non-post requirements, including general temporary assistance, consultants, experts, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($483,600).

19.105 The net decrease of $6,600 reflects mainly reductions in travel staff that take into account the anticipated impact of approved standards of accommodation for air travel, and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264.

19.106 During the biennium 2016-2017, estimated extrabudgetary resources in the amount of $592,100, reflecting a decrease of $465,100, would implement the programme of work and subregional projects, including "Implementation of the small island developing States accelerated modalities of action (SAMOA) pathway". ESCAP is reshaping its subregional approach for the Pacific in support of the Outcome Document of the Third International Conference on Small Island Developing States, referred to as the SAMOA pathway. The projected decrease results from the Commission's change of direction to put stronger efforts into its core analytical and normative work and the financing capacity of the majority of traditional donors.

Component 2
Subregional activities for development in East and North-East Asia

Resource requirements (before recosting): $1,710,800

Table 19.27 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To strengthen regional cooperation and integration in line with the development priorities of the East and North-East Asian subregion in order to accelerate progress towards attainment of internationally agreed development goals and to achieve inclusive and sustainable development

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Increased engagement of policymakers of ESCAP member States in East and North-East Asia in regional cooperation as an approach for addressing key development challenges, including those of green economy (in the context of sustainable development and poverty eradication), nature and marine conservation, transboundary air pollution, inclusive development through leveraging the skills and knowledge of older persons, women, youth and persons with disabilities, trade and transport facilitation, disaster risk reduction and disaster risk management, addressing the gender dimensions in all areas and for the achievement of internationally agreed development goals	(i) Percentage of participants indicating improved understanding of regional cooperation as an approach for pursuing the development priorities of the subregion, including addressing their gender dimensions	Target	70	–	–
		Estimate		–	–
		Actual			–
	(ii) Number of participants engaged in discussion on addressing key development challenges	Target	40	–	–
		Estimate		–	–
		Actual			–
(b) Strengthened knowledge-sharing and partnerships among ESCAP member States, civil society and other relevant development partners in East and North-East Asia to address priority issues with a particular focus on green economy (in the context of sustainable development and poverty eradication), nature and marine conservation, transboundary air pollution, inclusive development through leveraging the skills and knowledge of older persons, women, youth and persons with disabilities, trade and transport facilitation, disaster risk reduction and disaster risk management, addressing the gender dimensions in all areas and for the achievement of internationally agreed development goals	(i) Percentage of participants indicating that they found ESCAP activities have increased their access to knowledge and information relevant to addressing priority issues in East and North-East Asia, including their gender dimensions	Target	70	–	–
		Estimate		–	–
		Actual			–
	(ii) Number of partner institutions from East and North-East Asia collaborating in knowledge-sharing and partnership-building activities that are facilitated by ESCAP	Target	4	–	–
		Estimate		–	–
		Actual			–

External factors

19.107 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the development agenda beyond 2015; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.108 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on policy and programme options to address emerging economic and social development issues in East and North-East Asia (2);

(ii) Ad hoc expert groups: expert group meeting on policy and programme options to address emerging economic and social development issues in the East and North-East Asia (2);

(iii) Assistance to representatives, rapporteurs: North-East Asian Subregional Programme for Environmental Cooperation (NEASPEC) (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Non-recurrent publications: subregional integration in East and North-East Asia (1); development cooperation in East and North-East Asia (1);

(ii) Technical material (regular budget/extrabudgetary): regular update of web page for knowledge-sharing on economic and social development policy and good practices in East and North-East Asia (2);

(c) Technical cooperation (regular budget/extrabudgetary): (i) Field projects: institutional programmatic priorities of ESCAP in East and North-East Asia (1).

19.109 The distribution of resources for subprogramme 8 — component 2 is reflected in table 19.28 below.

Table 19.28 **Resource requirements: subprogramme 8 — component 2**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	1 431.3	1 431.3	5	5
Non-post	283.4	279.5	–	–
Subtotal	**1 714.7**	**1 710.8**	**5**	**5**
Extrabudgetary	2 482.1	2 478.0	10	10
Total	**4 196.8**	**4 188.8**	**15**	**15**

19.110 The amount of $1,710,800, reflecting a net decrease of $3,900, provides for the financing of five posts (1 D-1, 1 P-5, 1 P-4, 1 P-2 and 1 Local level) ($1,431,300) and non-post requirements,

including consultants, experts, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($279,500).

19.111 The net decrease of $3,900 reflects mainly reductions in travel of staff that take into account the anticipated impact of approved standards of accommodation for air travel, and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264.

19.112 During the biennium 2016-2017, projected extrabudgetary resources in the amount of $2,478,000 will implement the programme of work and deliver on programmatic priorities in East and North-East Asia, such as promoting subregional cooperation on green economy (in the context of sustainable development and poverty eradication); subregional environmental challenges, ageing, youth issues, women, persons with disabilities, enhance transport and trade facilitation, strengthen disaster resiliency through enhanced cooperation on technology and knowledge-sharing through workshops, seminars, expert group meetings, knowledge-sharing platform, and various publications. The projected extrabudgetary resources are expected to remain constant as compared with the biennium 2014-2015.

Component 3
Subregional activities for development in North and Central Asia

Resource requirements (before recosting): $1,455,600

Table 19.29 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen regional cooperation and integration in line with the development priorities of the North and Central Asian subregion in order to accelerate progress towards the attainment of internationally agreed development goals and to achieve inclusive and sustainable development

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Enhanced capacity of ESCAP member States in North and Central Asia to formulate and implement inclusive, equitable and sustainable development policies and programmes that address the development priorities of the subregion and are gender-responsive	Increased percentage of surveyed participants from ESCAP member States in North and Central Asia in ESCAP initiatives indicating enhanced capacity to formulate and implement inclusive, equitable and sustainable development policies and programmes that address the development priorities of the subregion and are gender-responsive	Target	85	–	–
		Estimate		–	–
		Actual			–
(b) Strengthened knowledge-sharing and partnerships among ESCAP member States in North and Central Asia, regional organizations, civil society and other relevant development partners to address priority issues for inclusive, equitable and sustainable development and achievement of internationally agreed development goals	(i) Percentage of ESCAP member States indicating that collaboration in addressing key priority areas in North and Central Asia to support the achievement of internationally agreed development goals, including the sustainable development goals, has increased	Target	80	60	–
		Estimate		40	–
		Actual			–
	(ii) Increased number of partner institutions from ESCAP member States in North and Central Asia participating in knowledge-sharing activities that are facilitated by ESCAP	Target	8	6	4
		Estimate		4	2
		Actual			4

External factors

19.113 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the development agenda beyond 2015; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.114 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on policy and programme options to address emerging economic and social development issues in North and Central Asia (2);

(ii) Ad hoc expert groups: expert group meeting on policy and programme options to address emerging economic and social development issues in the North and Central Asia (2);

(iii) Assistance to representatives, rapporteurs: Governing Council of the Special Programme for the Economies of Central Asia (SPECA), in collaboration with the Economic Commission for Europe (ECE) (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Technical material: economic integration and cooperation in North and Central Asia (1); energy for sustainable development: Energy Cooperation in North and Central Asia (1); regular update of web page for knowledge-sharing on economic and social development policy and good practices in North and Central Asia (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: SPECA Economic Forum (1);

(ii) Field projects: institutional programmatic priorities of ESCAP in North and Central Asia (1).

19.115 The distribution of resources for subprogramme 8 — component 3 is reflected in table 19.30.

Table 19.30 **Resource requirements: subprogramme 8 — component 3**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	1 179.6	1 179.6	4	4
Non-post	278.3	276.0	–	–
Subtotal	**1 457.9**	**1 455.6**	**4**	**4**
Extrabudgetary	431.7	331.0	3	3
Total	**1 889.6**	**1 786.6**	**7**	**7**

19.116 The amount of $1,455,600, reflecting a net decrease of $2,300, provides for the financing of four posts (1 D-1, 1 P-5, 1 P-2 and 1 NPO) ($1,179,600); and non-post requirements, including experts, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($276,000).

19.117 The net decrease of $2,300 mainly reflects efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264.

19.118 During the biennium 2016-2017, estimated extrabudgetary resources in the amount of $331,000, reflecting a decrease of $100,700, would be used to implement the programme of work and provide the means for a regional capacity development programme for subregional member States of North and Central Asia, including SPECA member countries, identifying and addressing priority social and economic development challenges, as well as promoting knowledge-sharing, networking and dissemination of good practices and policies among member States. The projected decrease relates to the collaboration with other subprogrammes.

Component 4
Subregional activities for development in South and South-West Asia

Resource requirements (before recosting): $2,009,000

Table 19.31 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen regional cooperation and integration in line with the development priorities of the South and South-West Asian subregion in order to accelerate progress towards the attainment of internationally agreed development goals and to achieve inclusive and sustainable development

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Enhanced understanding and capacity of policymakers of ESCAP member States in South and South-West Asia to formulate and implement policies to foster regional cooperation to address key development priorities and achieve internationally agreed development goals, including those relating to gender equality and empowerment, and with special reference to countries with special needs	(i) Percentage of participants indicating improved understanding and capacity to pursue regional cooperation as an approach for pursuing the development priorities of the subregion, including addressing their gender dimensions	Target	75	–	–
		Estimate		–	–
		Actual			–
	(ii) Number of references to policy measures to foster regional cooperation in policy statements made by member States in South and South-West Asia	Target	10	8	–
		Estimate		6	–
		Actual			–
(b) Strengthened knowledge-sharing and partnerships among member States, regional organizations, civil society and other relevant development partners to address key development priorities and close development gaps through regional cooperation in South and South-West Asia in support of the achievement of internationally agreed development goals, including the gender dimension	(i) Percentage of participants indicating that the events have increased their access to knowledge and information relevant for their engagement in regional cooperation	Target	70	60	–
		Estimate		40	–
		Actual			–
	(ii) Number of references and citations in media and downloads of key outputs, proposals and activities throughout the period of the programme	Target	120	100	–
		Estimate		60	–
		Actual			–

External factors

19.119 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the development agenda beyond 2015; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.120 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ESCAP parliamentary documentation: reports on policy and programme options to address emerging economic and social development issues in South and South-West Asia (2);

(ii) Ad hoc expert groups: expert group meeting on policy and programme options to address emerging economic and social development issues in the South and South-West Asia (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: report on regional cooperation for inclusive and sustainable development in South and South-West Asia 2016-2017 (1);

(ii) Technical material: ESCAP South and South-West Asia development paper series (2); regular update of web page for knowledge-sharing on economic and social development policy and good practices in South and South-West Asia (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Field projects: institutional programmatic priorities of ESCAP in South and South-West Asia (1).

19.121 The distribution of resources for subprogramme 8 — component 4 is reflected in table 19.32.

Table 19.32 **Resource requirements: subprogramme 8 — component 4**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	1 995.9	1 684.3	7	6
Non-post	326.7	324.7	–	–
Subtotal	**2 322.6**	**2 009.0**	**7**	**6**
Extrabudgetary	191.3	172.0	6	6
Total	**2 513.9**	**2 181.0**	**13**	**12**

19.122 The amount of $2,009,000, reflecting a net decrease of $313,600, provides for the financing of six posts (1 D-1, 1 P-5, 1 P-4, 1 P-3, 1 P-2 and 1 Local level) ($1,684,300), and non-post

requirements, including consultants, experts, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($324,700).

19.123 The net decrease of $313,600 reflects mainly: (a) under posts, the outward redeployment of one post at the P-4 level to subprogramme 1, Macroeconomic policy and inclusive development ($311,600); and (b) under non-post requirements, reductions mainly in travel of staff that take into account the anticipated impact of approved standards of accommodation for air travel, and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264 ($2,000).

19.124 During the biennium 2016-2017, estimated extrabudgetary resources in the amount of $172,000, reflecting a decrease of $19,300, will implement the programme of work, deliver on programmatic priorities in South and South-West Asia, respond to capacity-development needs of the subregion and support the implementation of activities undertaken under the work programme and related field project. The projected decrease relates to collaboration with other subprogrammes.

Component 5
Subregional activities for development in South-East Asia

Resource requirements (before recosting): $9,700

19.125 The implementation of activities under this component is coordinated by subprogramme 1, Macroeconomic policy and inclusive development.

Table 19.33 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen regional cooperation and integration in line with the development priorities of the South-East Asian subregion in order to accelerate progress towards the attainment of internationally agreed development goals and to achieve inclusive and sustainable development

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Enhanced capacity of ESCAP member States in South-East Asia to formulate and implement inclusive, equitable and sustainable development policies and programmes that address their key development challenges, with particular focus on least developed and landlocked developing countries, within the framework of Association of Southeast Asian Nations-United Nations partnership	Percentage of participants indicating enhanced capacity to formulate and implement inclusive, equitable and sustainable development policies and programmes that address their key development challenges, including gender inequality	Target	70	75	–
		Estimate		70	70
		Actual			–
(b) Strengthened partnerships and knowledge-sharing among member States, regional organizations, civil society and other relevant development partners in South-East Asia in priority areas in support of the achievement of the internationally agreed development goals, including gender equality	Number of collaborative initiatives involving member States, civil society or other key development partners from South-East Asia facilitated by ESCAP, in support of the achievement of internationally agreed development goals, including gender equality	Target	6	6	4
		Estimate		4	4
		Actual			5

External factors

19.126 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the development agenda beyond 2015; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.127 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ESCAP parliamentary documentation: reports on policy and programme options to address emerging economic and social development issues in South-East Asia (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Technical material: report on initiatives towards regional integration to narrow the development gaps in the subregion in cooperation with the Association of Southeast Asian Nations (ASEAN) (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Field projects: institutional programmatic priorities of ESCAP in South-East Asia: maximizing the economic and social benefits from the ASEAN economic community in the least developed countries of South-East Asia (1).

19.128 The distribution of resources for subprogramme 8 — component 5 is reflected in table 19.34.

Table 19.34 **Resource requirements: subprogramme 8 — component 5**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Non-post	10.1	9.7	–	–
Total	**10.1**	**9.7**	**–**	**–**

19.129 The amount of $9,700 relates to non-post requirements for travel of staff ($3,200) for consultations within the South-East Asian region to coordinate with member States, United Nations country teams and ASEAN on joint activities, and for contractual services ($6,500) for the external production of the report on initiatives towards regional integration to narrow the development gaps in the subregion in cooperation with ASEAN.

D. Programme support

Resource requirements (before recosting): $40,521,600

19.130 Programme support is under the responsibility of: (a) the Strategy and Programme Management Division, with functions related to strategic programme planning, programme management, monitoring and evaluation, technical cooperation and resource mobilization, inter-agency coordination, and partnerships; (b) the Division of Administration, with functions relating to financial resources management, human resources management, information, communications and technology management, central support services; (c) the Conference and Documentation Service, with functions related to interpretation, translation and editorial services and document reproduction and printing; and (d) the Library.

Outputs

19.131 During the biennium 2016-2017, the Strategy and Programme Management Division, under the overall supervision of the Deputy Executive Secretary (programmes), will accord priority to improving the relevance and impact of the work of ESCAP through more strategic results-based programme planning and programme management; enhanced oversight, monitoring and evaluation of programme and project results; support aimed at fostering greater collaboration across subprogrammes, enhanced technical cooperation and capacity development planning in relation to resource mobilization, and strengthened collaboration with development partners. The related outputs include:

(a) Programme planning, programme management and monitoring: provision of programme planning policy guidance, training and support to subprogrammes of ESCAP to formulate strategic frameworks, programmes of work and related budgets; monitoring of the implementation of the programme of work, including guidance on results-based management tools and methodologies; provision of guidance and support for programme performance reporting and IMDIS; coordination among programme planning offices of the regional commissions and with other entities of the Executive Committee on Economic and Social Affairs for joint programming and harmonization of work; and servicing of the annual Commission sessions, including items related to programme planning, programme management and monitoring, and draft resolutions;

(b) Capacity development and partnerships: provision of guidance and support to the substantive divisions, subregional offices and regional institutions in developing higher quality capacity development concept notes and project documents that are clearly linked with the normative and analytical work of ESCAP and contribute to the achievement of the Commission's overall programme approach and expected accomplishments; appraisal and quality assurance of capacity development project documents; management of the regular programme of technical cooperation and the United Nations Development Account; monitoring of the implementation of projects; provision of further development and implementation of the resource mobilization strategies of ESCAP to broaden the funding base for technical cooperation; analysis of development assistance, donor trends for funding and organization of consultations with donors and partners; management of the implementation of memorandums of agreement with development partners; inter-agency coordination with United Nations and affiliated partners, including provision of secretariat services to the Asia-Pacific regional coordination mechanism and heads of agency meetings; provision of inputs, as a non-resident agency, for the United Nations development assistance frameworks and other related processes to ensure linkages with the work of the United Nations country teams; servicing of the annual sessions of the Commission in relation to reporting on partnerships, resource mobilization and pledging of contributions;

(c) Evaluation: management and conduct of strategic evaluations; provision of quality assurance for evaluative reviews, including preparation of management responses to evaluation outcomes and provision of training; and servicing of external evaluations of the work of ESCAP, including those carried out by the Office of Internal Oversight Services and the Joint Inspection Unit.

19.132 The Division of Administration, under the overall supervision of the Deputy Executive Secretary (Operations), will continue to accord priority to improving support to the executive management by: (a) coordinating the successful implementation of the enterprise resource planning system, Umoja; (b) supporting the Executive Secretary in achieving human resources indicators and by implementing the Secretary-General's human resources management reform initiatives to create a more mobile, versatile and multi-skilled workforce through effective workforce planning, skilful management of staff development resources, and an efficient entitlements and compensation administration; (c) strengthening efficiency in the management of information technology resources as well as further upgrading of the technological infrastructure for the roll-out of enterprise resource planning; (d) providing strategic advice on effective utilization of resources and strengthening the management of financial and budgetary resources through conducting thorough approval processes for all accounts, ensuring accuracy of payment procedures, including payroll, and the implementation of IPSAS and Umoja; and (e) ensuring the effective maintenance and utilization of building and conference facilities and the provision of travel, procurement and central support services. In addition, the Conference and Documentation Service will continue to provide editorial, translation and interpretation services in the four working languages of ESCAP. More specifically, the following outputs will be delivered during the biennium 2016-2017:

(a) Overall management: provision of management and coordination of all activities carried out by the Division including the implementation of Umoja; policy formulation in the area of utilization of human, financial, infrastructure and technology resources; establishment of managerial and administrative guidelines; maintenance of effective host country relations; provision of organizational guidance and support to the hosting of meetings and visits of dignitaries, among others, and efficient management and utilization of conference facilities; and overall procurement activities, including provision of advice on the implementation of complex procedures governing procurement activities;

(b) Human resources management: provision of advice in the interpretation of staff regulations, rules, policies and procedures; strategic advice relating to workforce planning, staff development, career development, talent management, retention and separation, with a view to creating a global, dynamic and adaptable workforce that exhibits the skills that are necessary to achieve corporate goals and organizational effectiveness; engagement of consultants and individual contractors; provision of occupational health services, including leadership in promoting and maintaining organizational responses to potential pandemics; administration of allowances and benefits; and management of the administration of justice, including disciplinary matters;

(c) Financial management and budget: provision of advice in the interpretation of financial regulations, rules, policies and procedures; provision of strategic advice relating to the effective utilization of resources; instituting appropriate internal controls; relationship management with the banking sector; execution of financial approval functions in accordance with established policy; maintenance of all accounts and issuance of financial statements; generation of all financial payments, including payroll, payment to vendors and other third parties; provision of treasury services in consultation with Headquarters Treasury; monitoring utilization of financial resources, including budgetary performance reporting; exercising central authority for certification of expenditures in accordance with the financial regulations and rules; issuance of allotments, allocations and grants; provision of strategic advice on effective utilization of

resources and management of special accounts; maintenance of effective relationships with internal and external auditors and follow-through on implementation of audit recommendations; and successful implementation of IPSAS and Umoja;

(d) Information, communications and technology management: provide advice in the provision and utilization of information and communications technology giving due consideration to corporate ICT strategy, including mandatory replacement and maintenance of software, hardware and telecommunications equipment; in coordination with the Office of Information and Communications Technology develop and maintain software applications; collaborate and coordinate business requirements with Headquarters for the roll-out of the new enterprise resource planning system (Umoja); in coordination with the Office of Information and Communications Technology, provide support in drafting policies and architecture road map; provide videoconference services to clients; provide hosting, maintenance and support for running the corporate website (unescap.org); in collaboration with Headquarters, provide support to the Enterprise Application Centre and Enterprise Service Centre of the Office of Information and Communications Technology; augment existing infrastructure to support mobile computing and bring your own device; implement a comprehensive disaster recovery strategy; maintain compliance with ISO27001; and provide ongoing operations support, including Umoja implementation;

(e) Central support services: provide cost-effective management and maintenance of all building facilities, including advice on feasibility assessment, design and implementation of major repairs, renovations and/or construction initiatives, in particular projects contributing towards sustainable premises; provide travel services, including advice on the implementation of complex procedures governing official travel entitlements as well as interpretation of travel rules and regulations; provide ongoing support to subregional offices and regional institutes; and ensure effective storage and inventory management, and mail, pouch and courier services. Further, resources will be devoted to support the Organization's transition to a new enterprise resource planning system, Umoja, and the related transitions to new policies and practices.

19.133 Conference and documentation services: provide, under the direct supervision of the Deputy Executive Secretary (Operations), editorial, interpretation, translation and text-processing services in the four working languages of ESCAP, including the processing of documentation and reproduction services.

19.134 Library: provide, under the direct supervision of the Deputy Executive Secretary (Operations), library and knowledge management services, as well as advisory and training services, in response to the work programme of the ESCAP secretariat, staff of the United Nations agencies in Bangkok and the public and private sectors.

Table 19.35 **Resource requirements: programme support**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	33 117.6	32 319.0	188	188
Non-post	8 571.9	8 202.6	–	–
Subtotal	**41 689.5**	**40 521.6**	**188**	**188**
Extrabudgetary	**4 821.1**	**4 472.4**	**33**	**28**
Total	**46 510.6**	**44 994.0**	**221**	**216**

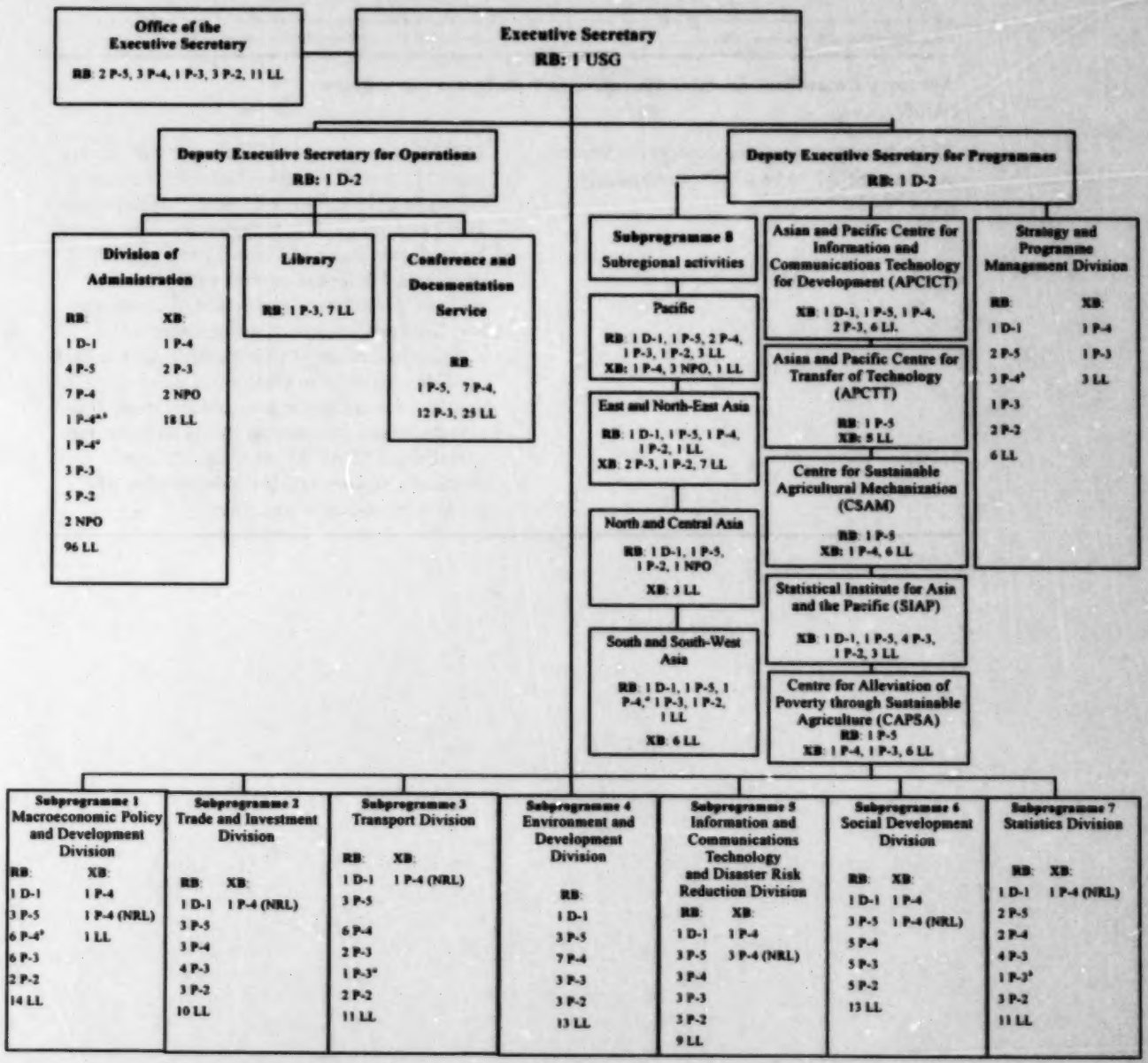
19.135 The amount of $40,521,600, reflecting a net decrease of $1,167,900, provides for the partial financing of 188 posts (2 D-1, 7 P-5, 19 P-4, 17 P-3, 7 P-2, 2 National Professional Officer, and 134 Local level) ($32,319,000), and non-post requirements, including general temporary assistance, consultants, travel of staff, contractual services, general operating expenses, hospitality, supplies and materials, furniture and equipment, and grants and contributions ($8,202,600).

19.136 The net decrease of $1,167,900 is owing mainly to: (a) under posts, a freeze of recruitment against established posts ($798,600); and (b) under non-post requirements, a net decrease of $369,300, which results from decreased requirements for travel of staff ($10,000), contractual services ($41,500), supplies and materials ($131,400), and furniture and equipment ($342,500), offset in part by increased requirements under other staff costs ($62,200) and general operating expenses ($93,900). The reductions take into account the anticipated impact of approved standards of accommodation for air travel, and further efficiencies that the Commission plans to bring about in 2016-2017, in line with General Assembly resolution 69/264.

19.137 During the biennium 2016-2017, estimated extrabudgetary resources in the amount of $4,472,400, reflecting a decrease of $348,700, which is owing mainly to removal of one-time costs, will provide programme support for the implementation of extrabudgetary projects under the programme of work, administrative support provided to ESCAP regional institutions and subregional offices, and administrative support to other United Nations entities housed in the ESCAP complex. The resources are mainly for the provision of salaries and office facilities for extrabudgetary staff in human resources, finance, strategy and programme management, resource mobilization and partnerships and other support services, as well as to ensure that adequate support services are provided to extrabudgetary activities.

Annex I

Organizational structure and post distribution for the biennium 2016-2017


Office of the Executive Secretary
RB: 2 P-5, 3 P-4, 1 P-3, 3 P-2, 11 LL
Executive Secretary
RB: 1 USG
Deputy Executive Secretary for Operations
RB: 1 D-2
Deputy Executive Secretary for Programmes
RB: 1 D-2
Division of Administration
RB: 1 D-1, 4 P-5, 7 P-4, 1 P-4[a,b], 1 P-4[a], 3 P-3, 5 P-2, 2 NPO, 96 LL
XB: 1 P-4, 2 P-3, 2 NPO, 18 LL
Library
RB: 1 P-3, 7 LL
Conference and Documentation Service
RB: 1 P-5, 7 P-4, 12 P-3, 25 LL
Subprogramme 8
Subregional activities
Pacific
RB: 1 D-1, 1 P-5, 2 P-4, 1 P-3, 1 P-2, 3 LL
XB: 1 P-4, 3 NPO, 1 LL
East and North-East Asia
RB: 1 D-1, 1 P-5, 1 P-4, 1 P-2, 1 LL
XB: 2 P-3, 1 P-2, 7 LL
North and Central Asia
RB: 1 D-1, 1 P-5, 1 P-2, 1 NPO
XB: 3 LL
South and South-West Asia
RB: 1 D-1, 1 P-5, 1 P-4,[a] 1 P-3, 1 P-2, 1 LL
XB: 6 LL
Asian and Pacific Centre for Information and Communications Technology for Development (APCICT)
XB: 1 D-1, 1 P-5, 1 P-4, 2 P-3, 6 LL
Asian and Pacific Centre for Transfer of Technology (APCTT)
RB: 1 P-5
XB: 5 LL
Centre for Sustainable Agricultural Mechanization (CSAM)
RB: 1 P-5
XB: 1 P-4, 6 LL
Statistical Institute for Asia and the Pacific (SIAP)
XB: 1 D-1, 1 P-5, 4 P-3, 1 P-2, 3 LL
Centre for Alleviation of Poverty through Sustainable Agriculture (CAPSA)
RB: 1 P-5
XB: 1 P-4, 1 P-3, 6 LL
Strategy and Programme Management Division
RB: 1 D-1, 2 P-5, 3 P-4[b], 1 P-3, 2 P-2, 6 LL
XB: 1 P-4, 1 P-3, 3 LL
Subprogramme 1 Macroeconomic Policy and Development Division
RB: 1 D-1, 3 P-5, 6 P-4[b], 6 P-3, 2 P-2, 14 LL
XB: 1 P-4, 1 P-4 (NRL), 1 LL
Subprogramme 2 Trade and Investment Division
RB: 1 D-1, 3 P-5, 3 P-4, 4 P-3, 3 P-2, 10 LL
XB: 1 P-4 (NRL)
Subprogramme 3 Transport Division
RB: 1 D-1, 3 P-5, 6 P-4, 2 P-3, 1 P-3[a], 2 P-2, 11 LL
XB: 1 P-4 (NRL)
Subprogramme 4 Environment and Development Division
RB: 1 D-1, 3 P-5, 7 P-4, 3 P-3, 3 P-2, 13 LL
Subprogramme 5 Information and Communications Technology and Disaster Risk Reduction Division
RB: 1 D-1, 3 P-5, 3 P-4, 3 P-3, 3 P-2, 9 LL
XB: 1 P-4, 3 P-4 (NRL)
Subprogramme 6 Social Development Division
RB: 1 D-1, 3 P-5, 5 P-4, 5 P-3, 5 P-2, 13 LL
XB: 1 P-4, 1 P-4 (NRL)
Subprogramme 7 Statistics Division
RB: 1 D-1, 2 P-5, 2 P-4, 4 P-3, 1 P-3[b], 3 P-2, 11 LL
XB: 1 P-4 (NRL)

Abbreviations: USG, Under-Secretary-General; LL, Local level; NPO, National Professional Officer; RB, regular budget; XB, extrabudgetary.

[a] Outward redeployment.

[b] Inward redeployment.

Annex II

Summary of follow-up action taken to implement relevant recommendations of the oversight bodies

Brief description of the recommendation	*Action taken to implement the recommendation*
Advisory Committee on Administrative and Budgetary Questions (A/68/7, chap. V)	
The Advisory Committee expects the vacant posts at ESCAP to be filled expeditiously (para. V.42).	ESCAP is currently in compliance with several parts of the staff selection timeline. Recent efforts in outreach have created a significantly larger pool of qualified candidates, which must be evaluated on an individual basis by hiring managers. Under the current staff selection policies, preliminary evaluation of candidates is a strict process which necessitates that a significant amount of time be dedicated to each candidate in order to ensure that all applications are given due consideration. It is also important to note that this is an issue, not specific to ESCAP. Meanwhile, ESCAP continues to work to reduce the number of days on its selection timeline.

Annex III

Outputs included in the biennium 2014-2015 not to be delivered in 2016-2017

A/68/6 (Sect. 19), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 1, Macroeconomic policy and inclusive development			
19.42 (b) (i)	Regional Millennium Development Goals report	1	Subsumed under regional report on internationally agreed development goals (see para. 19.44 (b) (xiv) (c))
19.42 (b) (iv)	Paper on economic policies to promote growth, reduce poverty and narrow development gaps	1	Completed
19.42 (b) (iv)	Paper on issues and challenges in macroeconomic coordination and regional financial architecture to avoid future financial and economic crises and promote inclusive, resilient and sustainable development, including achievement of the Millennium Development Goals	1	Completed
Subtotal		**3**	
Subprogramme 2, Trade and investment			
19.47 (b) (viii)	Increased capacity of member States to negotiate and implement trade and investment agreements that would reduce obstacles to trade and investment and support inclusive and sustainable development, including through the Asia-Pacific Trade Agreement	1	Streamlined; integrated into the field project on increased capacity of member States to develop and implement appropriate trade and investment policies, including the Asia-Pacific Trade Agreement and other trade and investment-related agreements and Aid for Trade programmes (see para. 19.50 (c) (xix) (b))
Subtotal		**1**	

A/68/6 (Sect. 19), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 4, Environment and development			
19.57 (b) (iii)	World Water day	2	Streamlined; the focus on water has been redirected toward the aspect of disaster risk management. The output has been subsumed under "Knowledge-sharing forum in disaster risk management and climate change adaptation to reduce transboundary disaster risk through South-South cooperation (see para. 19.68 (c) (xii) (a))
19.57 (c) (ii)	Sustainable production, consumption and livelihoods in Asia-Pacific cities	1	Completed
Subtotal		**3**	
Subprogramme 8, Component 2, Subregional activities for development in East and North-East Asia			
19.79 (a) (ii)	Strengthening inclusive subregional economic cooperation for major stakeholders	1	Streamlined; consolidated under Expert group meeting on policy and programme options to address emerging economic and social development issues in the East and North-East Asia (see para. 19.92 (a) (II))
19.79 (a) (iii)	Subregional consultation meeting for East and North-East Asia	1	Completed
19.79 (c)	Strengthening the capacity of member countries to develop and implement subregional agendas in line with the outcome of the United Nations Conference on Sustainable Development to improve energy security and environmental sustainability, including through the North-East Asian Subregional Programme for Environmental Cooperation	1	Streamlined; consolidated under Field projects: ESCAP institutional programmatic priorities in East and North-East Asia (see para. 19.92 (c) (vi))
Subtotal		**3**	
Total		**10**	